Oracle® Retail Merchandise Financial Planning Cost

User Guide for the RPAS Classic Client Release 14.0 **E50570-01**

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Preface

This guide describes the Oracle Retail Merchandise Financial Planning user interface. It provides step-by-step instructions to complete most tasks that can be performed through the user interface.

Audience

This User Guide is for users and administrators of Oracle Retail Merchandise Financial Planning. This includes merchandisers, buyers, business analysts, and administrative personnel.

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For more information, see the following documents in the Oracle Retail Merchandise Financial Planning Release 14.0 documentation set:

- Oracle Retail Batch Script Architecture Implementation Guide
- Oracle Retail Merchandise Financial Planning Cost Installation Guide
- Oracle Retail Merchandise Financial Planning Cost User Guide for the RPAS Fusion Client
- Oracle Retail Merchandise Financial Planning Operations Guide
- Oracle Retail Merchandise Financial Planning Release Notes
- Oracle Retail Merchandise Financial Planning Retail Installation Guide
- Oracle Retail Merchandise Financial Planning Retail User Guide for the RPAS Classic Client

- Oracle Retail Merchandise Financial Planning Retail User Guide for the RPAS Fusion Client
- Oracle Retail Predictive Application Server documentation

For more information about the Fashion Planning Bundle applications see the following documentation sets:

- Oracle Retail Item Planning documentation
- Oracle Retail Item Planning Configured for COE documentation
- Oracle Retail Clearance Optimization Engine documentation
- Oracle Retail Assortment Planning documentation
- Oracle Retail Size Profile Optimization documentation

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http://www.oracle.com/technetwork/documentation/oracle-retail-100266.html

(Data Model documents are not available through Oracle Technology Network. These documents are packaged with released code, or you can obtain them through My Oracle Support.)

Documentation should be available on this web site within a month after a product release.

Conventions

The following text conventions are used in this document:

Convention	Meaning
boldface	Boldface type indicates graphical user interface elements associated with an action, or terms defined in text or the glossary.
italic	Italic type indicates book titles, emphasis, or placeholder variables for which you supply particular values.
monospace	Monospace type indicates commands within a paragraph, URLs, code in examples, text that appears on the screen, or text that you enter.

Introduction

Oracle Retail Merchandise Financial Planning (MFP) is one of five planning and optimization solutions represented in the Fashion Planning Bundle. The Fashion Planning Bundle is comprised of Merchandise Financial Planning, Assortment Planning, Item Planning, Item Planning Configured for COE, and Size Profile Optimization, all of which are focused on integrating the core preseason and in-season planning processes.

MFP provides flexible and easy-to-use financial planning solution templates that enable retailers to create high-level, strategic and low-level, detailed financial plans. The solution guides users through best-practice planning processes in an efficient, streamlined manner while providing top-down, middle-out, and bottom-up functionality for developing, reconciling, and approving plans.

Note: There are two versions of MFP: MFP Retail and MFP Cost. This guide describes MFP Cost on the RPAS Classic Client.

For information about MFP Retail on the RPAS Classic Client, see the Oracle Retail Merchandise Financial Planning Retail User Guide for the RPAS Classic Client.

For information about MFP Retail and Cost on the RPAS Fusion Client, see the MFP Retail User Guide for the RPAS Fusion Client and MFP Cost User Guide for the RPAS Fusion Client.

MFP provides both preseason and in-season planning with key financial indicators that include sales, receipts, inventory, gross profit, and open-to-buy. MFP users can bring many plans together for quick and easy reconciliation and approval through consistent, disciplined processes. Furthermore, MFP can be used to plan for multiple retail channels including stores, internet, and catalog.

MFP enables users to perform the following tasks:

- Creating a financial plan in a structured method
- Setting and passing targets
- Plan reconciliation
- Plan submission and approval
- Plan monitoring
- Plan maintenance
- Re-planning

MFP Planning Process

The MFP planning process can be separated into two subprocesses: preseason and in-season planning. Creating the merchandise financial plan occurs during preseason planning. Managing and updating the merchandise financial plan occurs during in-season planning. Preseason planning focuses on creating the Original Plan (Op) against which to benchmark in-season progress. In the preseason process, the plan is initialized by seeding from either Last Year (Ly) or Adjusted Last Year (Adj Ly). This seeding gives users a curve of demand against which to spread their new plan. Users then plans sales, receipts inventory, turn, and gross profit measures.

There are three types of users in MFP:

- **Top Down:** These roles are typically planning directors. They create the overall targets for the company down to group level and set top-down group level targets for the middle out role.
- Middle Out: These roles are typically planning managers. They create middle-out targets at the department level.
- Bottom Up: These roles are typically merchandise planners. They create Op and Cp plans for approval by the middle out role.

The targets are published by superior levels to the subsequent level: top down passes to middle out, and middle out passes to bottom up. The bottom up then submits the Op, Cp, or both to the middle out role for approval. The Op and Cp plans are not created until they are approved by the middle out role.

This process is shown in the two diagrams on the following pages.

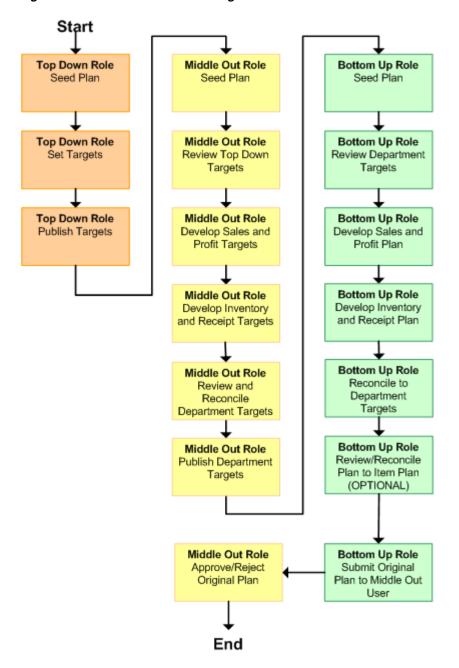


Figure 1-1 MFP Preseason Planning Process

After the plan period has begun, the process of in-season planning begins. The objective of in-season planning is to identify opportunity and risk for the Op.

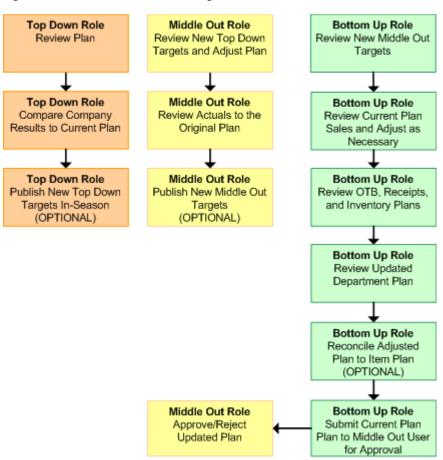


Figure 1-2 MFP In-Season Planning Process

Role Planning Overview

The MFP planning process involves multiple user roles. These user roles work together to pass targets and reconcile plans at different levels of the product, location, and calendar hierarchies. The process of using multiple roles divides the planning process into logical sections that provide oversight to the plan creation at multiple levels.

The top down user passes targets to the middle out user, who passes targets to the bottom up user. The bottom up user's approved plans can be made visible to an item planner using a separate product, Oracle Retail Item Planning.

Planning Roles

Planning roles serve the following purposes:

- They identify the organizational level at which planning occurs.
- They set the product level at which that role will plan.
- They set the time period at which that role will plan.

Each role is part of a bottom-up or a top-down process (see the reference chart below). The role's base intersection defines the lowest level of product to which that role has access when building a plan. The planning role defines the range of planning responsibilities and also controls the measures shown in planning views and those measures' accessibility.

While the planning roles can be customized during implementation, a standard set of planning roles is supplied with MFP:

- Top Down
- Middle Out
- Bottom Up

The range of planning and the role relationships for these roles are as follows:

Table 1-1 Range of Planning and Role Relationships

Role	Base Intersection	Range of Planning	Lowest- Level Time Period	Bottom Up Rule	Top Down Rule
Top Down	Group/Month	Company - Group	Month	Middle Out	None
Middle Out	Department/ Week	Group - Department	Week	Bottom Up	Top Down
Bottom Up	Subclass/Week	Department - Subclass	Week	None	Middle Out

Merchandise Financial Planning Components and Key Processes

The key components and features of MFP provide the basis for standard processes and activities that are necessary for a planner to perform his or her planning functions.

The key components include:

Workbooks

The primary element used in building a plan. A planner uses a workbook to build and maintain plans throughout the season.

Worksheets

Contained within workbooks. The worksheets are displayed in a tab format and contain predefined lists of measures. The worksheets are arranged to reflect a step in the standard planning process, allowing a user to work in a logical path to build a plan.

Worksheet Data

Used to save, commit, and edit plan data.

Planning Roles

Each MFP user is assigned to a specific role. These roles control the application functions that are available and the level of aggregation in the product hierarchy for that user. They play an integral part in how plans are created.

Plan Versions

MFP functionally provides the capability to have more than one version of the plan. This allows users to track actual data against the original plan, then re-plan the current season and save to a new plan.

Plan Reconciliation and Approvals

Plan reconciliation is a process of combining lower level plans and comparing them to a higher level target. Plan approval is a built-in application process that allows a bottom up role to submit a plan for approval to a middle out role, who then can approve or reject it.

Workbooks

An MFP user accomplishes multiple planning tasks using workbooks. A workbook is a user-defined data subset (of a master database) that includes selected dimensions levels. These workbooks consist of views and graphical charts used for planning, viewing, and analyzing business measures. Workbooks organize related planning information and divide levels of user responsibility. This framework allows a user to easily view, create, modify, and store data sets that are common to repeated tasks.

A workbook structure consists of the following elements:

- **Product levels and members** such as Department, Class, and Sub-Class for the Men's Sweater Department.
- Calendar levels and members such as Half, Month, and Week for the Spring 2010 Season.
- **Location levels and members** may reflect multiple channels within an organization at their aggregate level, such as total Brick & Mortar divisions, Catalog, or e-Commerce.
- Plan versions such as Working Plan (Wp), Original Plan (Op), Current Plan (Cp), and Last Year (Ly).
- **Measures and corresponding business rules** such as Sales, Receipts, Inventory.

Workbooks can be built automatically, through a batch process, or manually using the Planning Workbook wizard. Each workbook contains the planning views, measures, and business rules needed for a complete plan.

Data in a workbook can be displayed using both multidimensional spreadsheets and charts. The data can be viewed at a detailed level or at an aggregate level, with the ease of a mouse click.

Worksheets

Planning worksheets are multidimensional spreadsheets that provide users with views of the data contained in a workbook. Oracle Retail Predictive Planning comes with a series of built-in worksheets that support an industry standard business process. Each worksheet can contain its own unique product, calendar, and metric information. This approach enables users across an organization to use a standard planning process.

Worksheets can be customized for each user. Rotating, pivoting, and format functions allow a user to create individual views within a worksheet. Each user may also display the data in a graphical format by using the charting function.

Editing Worksheet Data

Users edit and enter data in the worksheets. The solution's business rules are implemented throughout the worksheets to ensure consistent edit behavior regardless of where (on which worksheet) the edit it performed.

Measure Aggregation and Spreading

Users may edit data at many levels of each hierarchy (product, location, calendar). If the data is modified at an aggregate level (a level with one or more lower levels beneath it), the modifications are distributed to the lower levels within the hierarchy. This function is called spreading. If data is modified at a level that has a higher level above it (parent), the data changes are reflected in those higher levels. This is known as aggregation.

Each measure that is used in the Merchandise Financial Planning solution is assigned a default aggregation and spreading behavior. A measure's aggregation method controls how data is calculated at aggregate levels of the hierarchy, such as month or department. A measure's spread method controls how data is spread to lower levels of a hierarchy when the user enters data at an aggregate level. Below is a list of relevant aggregation and spread methods that are used in Merchandise Financial Planning Cost.

Aggregation Methods

The following table displays aggregation methods, their results, and their types of measures.

Table 1–2 Aggregation Methods

Aggregation (Agg) Methods	Result	Types of Measures
Total	Values are summed up the hierarchy dimensions.	Value or unit measures such as sales and receipts.
Recalc	Value is recalculated at aggregate levels based on its rule calculation.	Percentage measures such as Gross Margin %. Also other calculated measures such as TO and Forward Cover.
PST - Period Start Total	Value is summed up non-calendar dimensions. Value at aggregate time equals the same value as the first child period's value belonging to the aggregate parent.	Beginning of Period Inventory (BOP).
PET - Period End Total	Value is summed up non-calendar dimensions. Value at aggregate time equals the same value as the last child period's value belonging to the aggregate parent.	End of Period Inventory (EOP).
AMBG	All values within and across hierarchies are equal; otherwise a ? is displayed at aggregate levels.	Used by informational text measures, such as Event Information or pick list Approve/Reject.
B_AND	For Boolean types only referring to situations that are either true or false . Value is on or true at an aggregate level if all values within a hierarchy level are on .	Boolean (check box) Submit .

Spread Methods

The following table displays spread methods, their results, and their types of measures.

Table 1-3 Spread Methods

Spread Methods	Result	Types of Measures
Proportional	Typically used in conjunction with Total Agg Type. Value is spread proportionally to the child levels when a value is entered at an aggregate level.	Value or unit measures such as sales and receipts.

Table 1-3 (Cont.) Spread Methods

Spread Methods	Result	Types of Measures
None	The result of the edit is passed to another measure. The spread method for the measure that inherits the edit is used to spread the new value to the child levels. For example, an edit to Wp Sales var Ly R% at an aggregate level (Month) results first in the Sales R value being recalculated at the Month level, reflecting the edited percent increase over Ly Sales R; then the new Sales R value is spread to the week level proportionally. Finally, the Wp Sales var to LY R% is recalculated at the week level.	Variance measures such as Wp Sales var to Ly R%, Wp Mkd var to Op R%.
PS (Period Start)	For edits at an aggregate level, the edited value is placed into the first logical child level beneath the level of the edit. For example, an edit to BOP Inv at the Month level spreads the edited BOP Inv value to the first week reporting to the Month.	
PE (Period End)	For edits at an aggregate level, the edited value is placed into the last logical child level beneath the level of the edit. For example, an edit to EOP Inv at the Month level spreads the edited EOP Inv value to the last week reporting to the Month.	Typically used in conjunction with EOP Inv, Avg Inv.

Overriding Default Spread Methods

A measure's default spread method can be overridden on a data entry by using the override spread method function. The default spread method is overridden for that specific data edit and is not permanently changed. To use an alternate spread method, enter a number in a data cell at an aggregate level followed by an r, e, p, or d. This applies the replicate, even, proportional, or delta distribution function to spread that number to the lowest level.

Note: Save information in the workbook before trying these features. If you are not comfortable with the results, use the Edit - Revert command to undo the changes. The Revert command resets the workbook back to its state after the last save was issued.

Explanation of Spread Types

This section describes the following spread types:

- Replicate
- Even
- Proportional
- Delta

For each of the spread types, assume the following hierarchy and values.

Table 1-4 Example for Spread Types

	February	Week1	Week2	Week3	Week4
Department1	570	155	170	100	145

Table 1-4 (Cont.) Example for Spread Types

	February	Week1	Week2	Week3	Week4
Class1	120	20	20	40	40
Class2	100	25	25	25	25
Class3	200	100	50	20	30
Class4	150	10	75	15	50

Replicate

Replicate copies the entered value to all cells below the aggregate dimension. This method can be used for measures that have an aggregation method of Total or Recalc.

If a value is entered at more than one aggregate dimension (such as aggregate product and time), then the value is copied to all lower-level base cells below the aggregate time and product.

Example: Enter **50r** for Feb/Department1. The values at every intersection of week and class belonging to Feb/Department1 are changed to 50. The aggregate total is then recalculated as the sum of the lower-level cells, 800. See results below.

Table 1–5 Example for Replicate Method

	February	Week1	Week2	Week3	Week4
Department1	800	200	200	200	200
Class1	200	50	50	50	50
Class2	200	50	50	50	50
Class3	200	50	50	50	50
Class4	200	50	50	50	50

Even

Even divides the entered value evenly to all cells below the aggregate dimension. This method can be used for measures that have an aggregation method of Total or Recalc.

If a value is entered at more than one aggregate dimension (such as aggregate product and time), then the value is copied to all lower-level base cells below the aggregate time and product.

Example: Enter **600e** for Feb/Department1, the value at every intersection of week and class belonging to Feb/Department1 changes to 37.5. The aggregate total is then recalculated as the sum of the lower-level cells, 600. See results below.

Table 1–6 Example for Even Method

	February	Week1	Week2	Week3	Week4
Department1	600	150	150	150	150
Class1	150	37.5	37.5	37.5	37.5
Class2	150	37.5	37.5	37.5	37.5
Class3	150	37.5	37.5	37.5	37.5
Class4	150	37.5	37.5	37.5	37.5

Proportional

Proportional spreads the difference between the original and entered value to all cells below the aggregate dimension, based on that cell's percent contribution to the original value in the edited cell. This method can be used for value or unit measures that have an aggregation method of Total.

If a value is entered at more than one aggregate dimension (such as aggregate product and time), the value is copied to all lower-level base cells below the aggregate time and product.

Example: Enter **1140p** for Feb/Department1. The value for every intersection of week and class belonging to Feb/Department1 doubles. The percentage contribution of the base cell to the aggregate remains unchanged. See results below.

Table 1–7 Example for Proportional Method

	February	Week1	Week2	Week3	Week4
Department1	1140	310	340	200	290
Class1	240	40	40	80	80
Class2	200	50	50	50	50
Class3	400	200	100	40	60
Class4	300	20	150	30	100

Delta

Delta spreads the difference between the original and entered value evenly to all cells below the aggregate dimension. This method can be used for value or unit measures that have an aggregation method of Total.

If a value is entered at more than one aggregate dimension (such as aggregate product and time), then the value is copied to all lower-level base cells below the aggregate time and product.

Example: Enter **670d** for Feb/Department1. The value for every intersection of week and class belonging to Feb/Department1 increases by the same value, 100/16 or 6.25.

Table 1-8 Example for Delta Method

	<u> </u>				
	February	Week1	Week2	Week3	Week4
Department1	670	155	170	100	145
Class1	120	26.25	26.25	46.25	46.25
Class2	100	31.25	31.25	31.25	31.25
Class3	200	106.25	56.25	26.25	36.25
Class4	150	16.25	81.25	21.25	56.25

Saving Workbook Data

Two options, Save and Commit, are available to ensure that data is saved during the planning process.

Save - Data is saved to a user database and does not affect the master database. This allows you to manipulate details and evaluate the impact of the changes without changing the master data. Any data saved with the Save option is saved to a local copy of the database. Other users are not able to view the saved data by default. You may save the workbook with global or group access enabling others to view your local workbook.

Commit - Data is saved to the master database. Data (including changed) is accessible to all users after their workbooks are rebuilt or refreshed.

Refresh and Build are two methods for retrieving updated data from the master database to a local workbook.

Refresh - A user can use the refresh option to retrieve data from the master database to an existing workbook.

Build - A user may build a new workbook manually. As an alternative for building a workbook manually, a Merchandise Financial Planning administrator can run a batch process (delivered with Merchandise Financial Planning) to automatically build a new workbook by using the Auto Workbook Build process. Refer to the RPAS Administration Guide for more details.

Plan Versions

The strategic and financial planning processes supported by MFP use plan versions to designate different plan types that are used throughout the planning horizon. These version names and their abbreviations are used frequently in planning views (for example, to distinguish measures).

The plan versions that are visible to MFP users depend on the users' planning roles.

Plan Version	Bottom Up	Middle Out	Top Down
Working Plan (Wp)	Х	X	Х
Last Year (Ly)	X	X	X
Target (Tgt) *	Х	X	Х
Original Plan (Op)	Х	X	Х
Current Plan (Cp)	Х	X	X
Waiting for Approval (Wa)	Х	Х	

Table 1–9 Plan Versions Visible to MFP

The following sections describe each plan version in more detail.

Working Plan (Wp)

- The plan version that is editable for a particular preseason or in-season period.
- This plan version is used to develop and revise plan data.
- Actual data values are loaded into the Wp version for all elapsed time periods.

Last Year (Ly)

A plan version that provides a reference to last year's actual historical data.

Target (Tgt)

Target measures contain values set by a higher role that are then passed to a lower role. For example, the top down role passes a target plan down to the middle out role, and the middle out role passes a target plan version down to the bottom up role.

^{*} The bottom up role has access to the target passed from the middle out role. The middle out role has access to the target passed from the top down role, as well as their published targets. The top down role can view to his or her own published targets.

Targets are created by the role through the Publish Targets option in the Planning Actions menu, which is initiated by the user. After the data is committed to the database, those targets become available to the next lower role.

Waiting for Approval (Wa)

- A plan awaiting approval by the middle out role. The bottom up role submits the plan for approval, which copies the plan data from the Wp version to the Wa version.
- The middle out and bottom up roles access the same Wa version. The Wa version is read-only for both roles.
- If the plan is approved, a Wa plan is promoted to either the Original Plan (Op) version or Current Plan (Cp) version or both the Op and Cp, depending upon the plan version selected by the bottom up role when submitting the plan for approval.
- If the plan is rejected, the Working Plan (Wp) version is not promoted to Original Plan or Current Plan. Needed adjustments are made before the plan is resubmitted for approval.

Original Plan (Op)

- A preseason plan that has been approved and promoted from Waiting for Approval (Wa) to Original Plan (Op) version.
- The bottom up role's plan is the only plan that is approved and becomes the Original Plan.
- All roles can view the Op version measures.

Current Plan (Cp)

- An in-season plan that has been approved and promoted from Waiting for Approval (Wa) to Current Plan (Cp) version.
- All roles can view the Cp version measures.
- The bottom up role's plan is the only plan that is approved and becomes the Current Plan.
- Actual data values are loaded into the Cp (and Wp) version for all elapsed time periods.

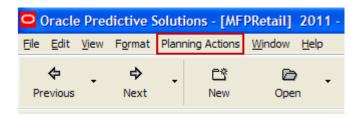
Plan Reconciliation

The goal of plan reconciliation, an important step of the financial planning process, is to achieve a single, unified plan that all contributing parties have reviewed and approved. As plans are generated, they move through a reconciliation phase, and on to the plan approval phase.

Planning Actions Menu

A custom menu for MFP named Planning Actions is available on the menu bar for some workbooks.

Figure 1–3 RPAS Client Menu Bar with the Planning Actions Menu



The Planning Actions menu options vary depending on the currently open workbook:

- Top Down Role
 - Seed
 - Publish Targets
- Middle Out Role
 - Seed
 - Publish Targets
 - Approve/Reject
- Bottom Up Role
 - Seed
 - Submit

Note: Descriptions of these planning actions menu options are provided where relevant throughout this guide.

Seeding the Plan

Seeding is a process that populates certain Working Plan data elements with last year's data or adjusted last year's data. Seeding facilitates the ability to create a plan by providing curves across time and relationships between products and locations. After edits are made to a Working Plan measure that has been seeded, the new edit spreads to lower hierarchy members based on the data that has already been seeded, maintaining the curves and relationships between products and locations.

Plan Approval

In MFP, the middle out and bottom up roles participate in the plan approval process.

The bottom up role uses the Submit Plan worksheet to submit plans to the middle out role for approval. The bottom up role also uses this worksheet to view the status of their submitted plans. The middle out role uses the Approve Plan worksheet to approve or reject the submitted plans.

Submit for approval functionality is available through the Planning Actions menu. Under this menu, the Submit option allows a user to submit the plan and move the data to the Wa version. This process also automatically commits the data to the database.

Publishing Targets

In MFP, the middle out and top down roles may set target values for key measures. Each role then makes these targets available to the role below them in the planning process.

Top down roles create their plan and use the Target Setting tab to update their target measures with the data in their targets. The data is committed to the database automatically when they invoke the Planning Action menu option: Publish Targets. Then middle out roles have access to these target values in their workbooks by either refreshing a currently open workbook or by building a new workbook.

Mapping Setup Workbook

The Mapping Setup workbook is used by the administrator to map weeks for last year and adjusted last year.

The last year mapping is used to identify which week to map to when determining the last year values in a workbook. The adjusted last year is used to adjust historical sales to accommodate calendar shifts.

The adjusted sales then appear in the Merchandise Planning workbook templates for reference while planning. This functionality is helpful when events shift from one week to another or when there are different numbers of weeks from one calendar year to another.

The Mapping Setup workbook contains the following tab:

Mapping Tab

Mapping Setup Wizard

To open a Mapping Setup workbook:

- Select **New** from the File menu, or click the **New** button in the toolbar.
- On the Planning Admin tab, select **Mapping Setup** and click **OK**.

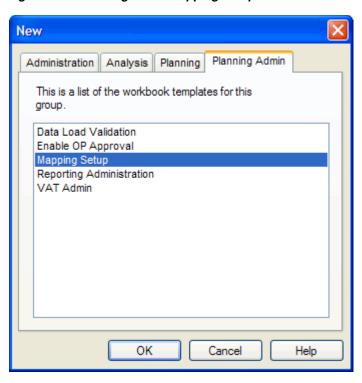


Figure 2-1 Creating a New Mapping Setup Workbook

The Mapping Setup workbook is built.

Mapping Tab

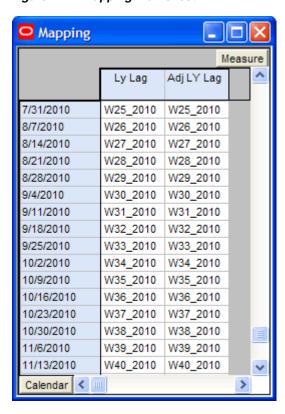
The Mapping tab has one worksheet, the Mapping worksheet.

Mapping Worksheet

Within this worksheet, you can set the mappings for last year and adjusted last year.

The week indicated in the Adj LY Lag measure is where the performance data is retrieved when you look at Ly data.

Figure 2–2 Mapping Worksheet



The following table lists the measures available on this worksheet.

Table 2–1 Mapping Worksheet Measures

Measure	Description
Ly Lag	Identifies the week used for mapping as last year.
Adj LY Lag	Identifies the week used for mapping as adjusted last year.

Top Down: Preseason Planning

The top down role is usually associated with senior management in the merchandise planning organization. The overall goal of the top down user is to develop company-level strategic targets that set the financial guidance for the planning organization. To do this, the top down user creates strategic targets that meet this goal and provides them to the planning manager (middle out role), who provides department targets to the merchandise planner (bottom up role).

Top down users typically begin planning two to three years before the planning period. This is known as preseason planning. During this time, top down users create the Merchandise Financial Plan for the season or for the entire year.

The Top Down Target Setting workbook contains the following tabs:

- **Getting Started Tab**
- Target Setting Tab
- Review Plan Tab
- Publish Targets Tab

The top down role uses the Getting Started, Target Setting, and Publish Targets tabs to publish the strategic targets to the middle out user.

After the middle out user has published the MO targets, the top down user uses the Review Plan tab to review the MO targets. For more information about the Review Plan tab, see Chapter 7, "Top Down: Review Targets".

Top Down Target Setting Wizard

To open a Top Down Target Setting workbook:

- Select **New** from the File menu, or click the **New** button in the toolbar.
- On the Planning tab, select **Top Down Target Setting** and click **OK**.

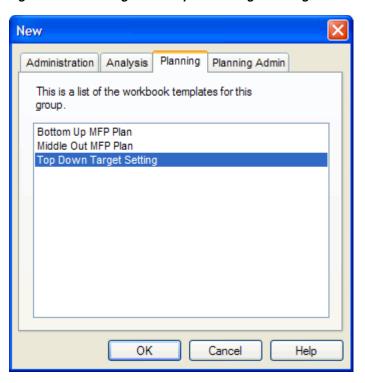


Figure 3–1 Creating a New Top Down Target Setting Workbook

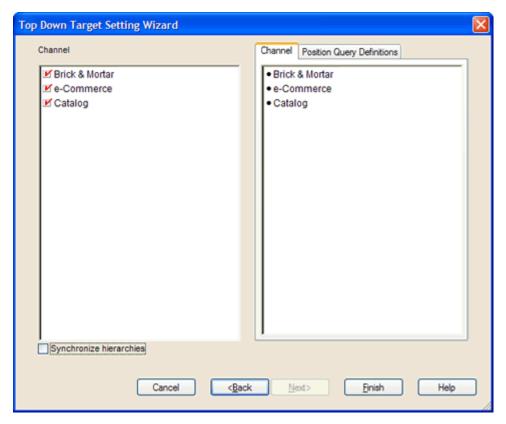
The Product Selection step appears. Select the company you want to examine and click Next.

Top Down Target Setting Wizard Company Company Position Query Definitions 1 Acme Home • 1 Acme Home Synchronize hierarchies Cancel <Back Help Next> Finish

Figure 3–2 Top Down Target Setting Wizard: Product Selection

The Location Selection step appears. Select the channels you want to examine and click Next.





The Calendar Selection step appears. Select the halves you want to examine and click Finish.

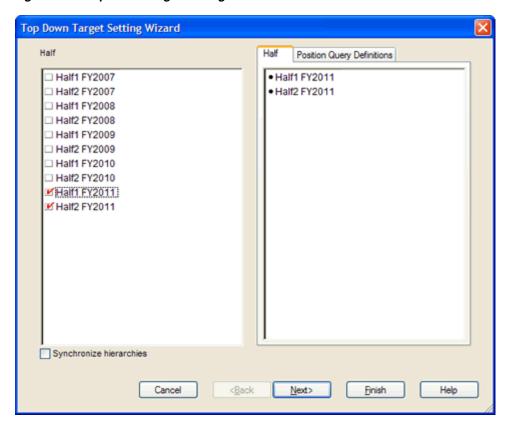


Figure 3-4 Top Down Target Setting Wizard: Calendar Selection

The Top Down Target Setting workbook is built.

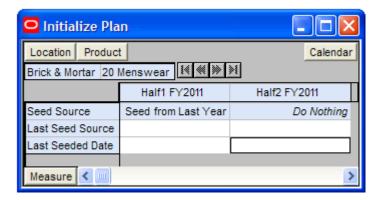
Getting Started Tab

The Getting Started tab contains one worksheet, Initialize Plan.

Initialize Plan Worksheet

The first step that top down users perform after they build the workbook is to seed the plan with the Initialize Plan worksheet.

Figure 3-5 Initialize Plan Worksheet



The following table lists the measures available on this worksheet.

Table 3–1 Initialize Plan Worksheet Measures

Measure	Description
Seed Source	The seed source used to seed the working plan. Use this option to seed or not seed the working plan. You can seed with Last Year's (Ly) or Adjusted Last Year's (Adj Ly) data. Or, you can choose the Do Nothing option if you do not want to seed the working plan.
Last Seed Source	The last seed source that was performed in this workbook. One of three options is shown:
	■ Seed from Last Year
	■ Seed from Adjusted Last Year
	■ Do Nothing
Last Seeded Date	The last time the working plan was seeded.

With this worksheet, you can choose to seed your plan with Last Year (Ly) or Adjusted Last Year (Adj Ly) data to create a demand curve on which to spread the new plan's initial targets. Or, you can instead choose to not seed the plan, which allows you to create a plan that is not influenced by last year's performance.

In the example above, the Half1 FY2011 half has been selected to be seeded with Ly data. The Half2 FY2011 half has been selected to not be seeded.

Seeding the Plan

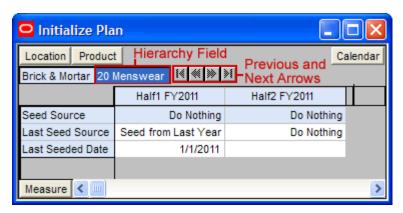
When seeding the plan, you can choose which information is seeded. For instance, you can seed just one half or all halves in the workbook. You can also choose what locations and products to seed.

There are two ways you can seed. You can seed each dimension individually, or you can seed several dimensions at once by changing the hierarchy dimension shown in the worksheet.

Seeding One Dimension at a Time As shown in Figure 3–5, only the 20 Menswear division of the Brick & Mortar channel has been selected to be seeded. This means that the other product divisions have not been selected to be seeded yet. To seed the next division in the Product hierarchy within the Brick & Mortar channel, perform the following steps:

- Click within the hierarchy field that you want to change, as shown in Figure 3–6.
- Click the **Next** or **Previous** arrow, as shown in Figure 3–6.

Figure 3-6 Changing a Hierarchy Dimension with Page Arrows



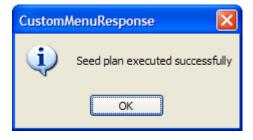
- The next dimension in the hierarchy appears. Note that the Seed Source measure is now set to Do Nothing.
- **4.** Choose the seed source for one or more halves.
- **5.** Click the **Next** arrow to view and seed the next dimension.
- 6. When you have selected all the data you want to seed, click Seed in the Planning Actions menu.

Figure 3-7 Planning Actions Menu: Seed



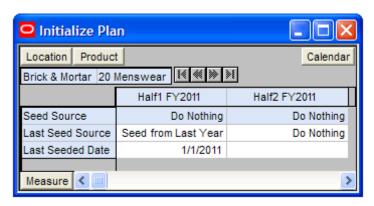
7. A confirmation message appears, stating that the data has been successfully seeded. Click **OK**.

Figure 3-8 Seeding Success Message



After you have seeded, the worksheet is refreshed and the Last Seed Source and Last Seeded Date measures contain the type and date of the last seed, as shown in Figure 3–9.

Figure 3–9 Seeded Working Plan



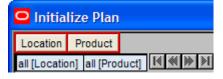
Seeding Several Dimensions at Once If you want to seed several locations and several products at once, you may want to change the dimension of the hierarchies shown in the worksheet.

The default setting of the Initialize Plan worksheet is set to show the Calendar hierarchy at the half dimension, the Location hierarchy at the channel dimension, and the Product hierarchy at the division dimension.

To change the hierarchy dimension shown in the worksheet, perform the following steps:

Right-click the hierarchy tile of the hierarchy dimension you want to change.

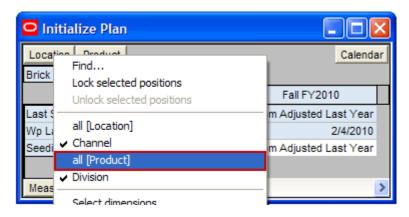
Figure 3-10 Hierarchy Tiles



The right-click context menu appears. Select the dimension of the hierarchy that you want to appear, as shown in Figure 3–11.

If you want to view more than one dimension at a time in the worksheet, select multiple dimensions.

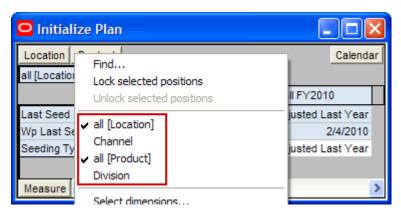
Figure 3-11 Seeding Several Dimensions at Once



Deselect the dimensions that you do not want to appear.

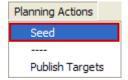
In Figure 3–12, Channel and Division were deselected and all[Location] and all[Product] were selected instead.

Figure 3–12 Seeding All Locations and All Products



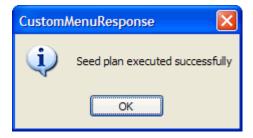
- After the hierarchies are at the dimension you want, select the Seed Source for each half.
- When you have selected all the data you want to seed, click **Seed** in the Planning Actions menu, as shown in Figure 3–13.

Figure 3–13 Planning Actions Menu: Seed



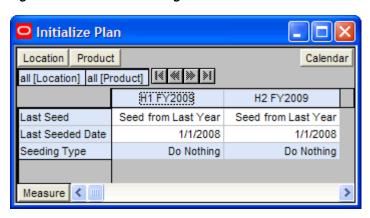
A confirmation message appears, stating that the data has been successfully seeded. Click OK.

Figure 3-14 Seeding Success Message



After you have seeded, the worksheet is refreshed and the Last Seed Source and Last Seeded Date measures contain the type and date of the last seed.

Figure 3–15 Seeded Working Plan



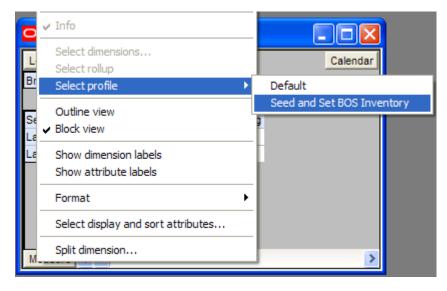
Setting Beginning of Season Inventory

After you have seeded, set the Beginning of Season (BOS) inventory. By entering the BOS inventory that you project for the season, you can set the BOS markup for that inventory, which allows the BOS cost to be calculated.

To set the BOS, perform the following steps:

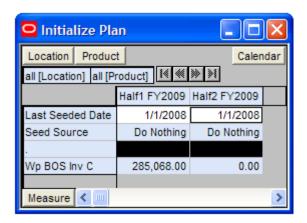
In the Initialize Plan worksheet, change the measure profile to **Seed and Set BOS** Inventory.

Figure 3–16 Seed and Set BOS Inventory Measure Profile



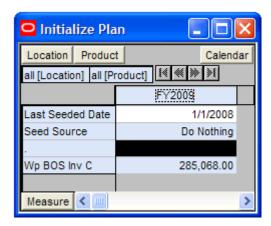
The worksheet is refreshed and the Seed and Set BOS Inventory measures are visible.

Figure 3-17 Initialize Plan Worksheet with Seed and Set BOS Inventory Measure Profile



- Change the calendar hierarchy rollup to year.
- Enter data in the BOS Inv C measure.

Figure 3–18 Initialize Plan Worksheet with Seeded and Set BOS Inventory



5. Click **Calculate**.

After you have seeded the divisions and set the BOS, continue to the next tab: Target Setting Tab.

Target Setting Tab

The Target Setting tab contains one worksheet, Target Setting.

Target Setting Worksheet

After you have seeded the divisions, use the Target Setting worksheet to develop the sales and gross profit targets for groups within those divisions.

Target Setting Location | Product Calendar Brick & Mortar | 22 Men's Casualwear | 14 | 🗱 🐎 🔊 1 FY2009 Half1 FY2009 **69** ø Feb FY2009 Mar FY2009 620,052.65 118,759.26 Wp Fcst Pre-Season R 1,246,602.18 95.948.99 Wp Sales var Fcst Pre-Ssn R % 4.3% 8.2% 3.3% 3.8% Wp Sales R 1,300,000.00 670,693.35 122,697.61 99.639.02 Ly Sales R 1,239,135.00 639,292.00 116,953.00 94,974.00 Wp Sales var Ly R % 4.9% 4.9% 4.9% 4.9% Wp Gross Profit 431,568.01 223,036.96 41,045.76 33,850.38 Wp Gross Profit % 36.5% 36.6% 36.8% 37.4% 39,124.03 Ly Gross Profit 411,362.32 212,594.55 32,265.53 Ly Gross Profit % 36.5% 36.6% 36.8% 37.4% 4.9% 4.9% Wp Gross Profit var Ly % 4.9% 4.9% 70,497.52 Wp Sales C 750,250.18 386,684.26 56,730.55 Ly Sales C 715,124.04 368,580.00 67,196.88 54,074.47 Wp Sales var Ly C % 4.9% 4.9% 4.9% 4.9% Wp Cum Turn C 0.00 0.00 🔆 Ly Cum Turn C 0.24 0.16 0.22 0.13 Wp Cum Avg Inv C 0.00 0.00 🛭 Ly Cum Avg Inv C 3,005,000.87 | 1,660,443.92 | 504,265.72 | 736,334.19 Measure <

Figure 3-19 Target Setting Worksheet

The following table lists the measures available on this worksheet.

Table 3–2 Target Setting Worksheet Measures

Measure	Description
Wp Fcst Pre-Season R	The preseason forecast.
Wp Sales var Fcst Pre-Ssn R%	The planned preseason sales variance forecast.
Wp Sales R	The planned sales retail value.
Ly Sales R	Last year's sales retail value.
Wp Sales var Ly R%	The planned sales retail variance to last year, expressed as a rate.
Wp Gross Profit	The planned gross profit value.
Wp Gross Profit %	The planned gross profit value expressed as a rate.
Ly Gross Profit	Last year's gross profit value.
Ly Gross Profit %	Last year's gross profit value expressed as a rate.

Table 3–2 (Cont.) Target Setting Worksheet Measures

Measure	Description
Wp Gross Profit var Ly %	The planned gross profit variance to last year, expressed as a rate.
Wp Sales C	The planned sales cost value.
Ly Sales C	Last year's sales cost value.
Wp Sales var Ly C %	The planned sales variance to last year, expressed as a rate.
Wp Cum Turn C	The planned cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
Ly Cum Turn C	Last year's cumulative inventory turns (cost).
Wp Cum Avg Inv C	The planned average cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
Ly Cum Avg Inv C	Last year's average cumulative inventory turns (cost).

To create the top down targets, perform the following steps:

- Change the Calendar hierarchy so that year is displayed.
- Enter the Wp Sales R that you are projecting. Use the Wp Fcst Pre-season R measure as a guide.
- **3.** Plan the gross profit by editing either the Wp Gross Profit or Wp Gross Profit % measure.
- Plan the cost by editing the Wp Sales C measure.
- Enter the Wp Cum Turn C at the half level.

Note: The turn at the year is calculated by using the average inventory from the second half as the year average inventory. The turn for the year is calculated from the average inventory at the year level.

- Click **Calculate** to populate the Wp Cum Avg Inv C measure.
- 7. Optional: Use the Sales Contribution Analysis measure profile to assist you to create a more detailed top down target.
- Evaluate the targets you have created. If you are satisfied, publish them by selecting **Publish Targets** from the Planning Actions menu.

Publish Targets Tab

The following sections describe the worksheets available under the Publish Targets Tab:

- Published Measures Worksheet
- **Publish Targets Worksheet**
- All Measures Worksheet

Published Measures Worksheet

Use this worksheet to review the Wp measures before you publish them.

2. Published Measures Location | Product Calendar Brick & Mortar 22 Men's Casualwear | € € ≫ > 1 Half1 FY2009 Half2 FY2009 Wp Sales R 670,693.35 629,306.65 Wp Sales Net VAT R 609,721.22 572,096.96 Wp Gross Profit 223,036.96 208,531.04 Wp Gross Profit % 36.6% 36.5% Wp Sales C 386,684.26 363,565.92 Wp Reference Cum Turn C 0.26 0.26 Wp Cum Turn C 0.00 0.00 Wp Reference Cum Avg Inv C 1,492,015.26 2,842,723.04 Wp Cum Avg Inv C 0.00 0.00 TD Tgt Sales R 0.00 0.00 TD Tgt Sales Net VAT R 0.00 0.00 TD Tgt Gross Profit 0.00 0.00 TD Tgt Gross Profit % 0.0% 0.0% TD Tgt Sales C 0.00 0.00 TD Tgt Cum Turn C 0.00 0.00 TD Tgt Cum Avg Inv C 0.00 0.00 Measure < III

Figure 3-20 Published Measures Worksheet

If the workbook has never been published, the top down target (TD Tgt) measures have no values, as shown in Figure 3-20. After the workbook has been published, these are populated, as shown in Figure 3–21.

2. Published Measures Location Product Calendar Brick & Mortar | 22 Men's Casualwear Half1 FY2009 Half2 FY2009 Wp Sales R 670,693.35 629,306.65 Wp Sales Net VAT R 609,721.22 572,096.96 Wp Gross Profit 223,036.96 208,531.04 Wp Gross Profit % 36.6% 36.5% Wp Sales C 386,684.26 363,565.92 Wp Reference Cum Turn C 0.26 0.26 Wp Cum Turn C 0.00 0.00 Wp Reference Cum Avg Inv C 1,492,015.26 2,842,723.04 Wp Cum Avg Inv C 0.00 0.00 TD Tgt Sales R 670,693.35 629,306.65 TD Tgt Sales Net VAT R 609,721.22 572,096.96 TD Tqt Gross Profit 223,036.96 208,531.04 TD Tgt Gross Profit % 36.6% 36.5% TD Tgt Sales C 386,684.26 363,565.92 TD Tgt Cum Turn C 0.00 0.00 TD Tgt Cum Avg Inv C 0.00 0.00 Measure <

Figure 3-21 Published Measures Worksheet with Populated TD Tgt Measures

The following table lists the measures available on this worksheet.

Table 3-3 Published Measures Worksheet Measures

Measure	Description
Wp Sales R	The planned sales retail value.
Wp Sales Net VAT R	The planned sales, excluding VAT retail.
Wp Gross Profit	The planned gross profit.
Wp Gross Profit %	The planned gross profit rate.
Wp Sales C	The planned sales cost.
Wp Reference Cum Turn C	A reference measure that displays the planned cumulative inventory turns (cost). This measure is only for reference. It is not published.
Wp Cum Turn C	The planned cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
Wp Reference Cum Avg Inv C	A reference measure that displays the planned average cumulative inventory turns (cost). It is cumulated from the start week of the workbook. This measure is only for reference. It is not published.
Wp Cum Avg Inv C	The planned average cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
TD Tgt Sales R	The published top down target sales retail value.

Table 3-3 (Cont.) Published Measures Worksheet Measures

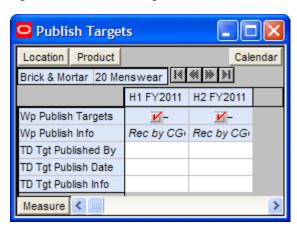
Measure	Description
TD Tgt Sales Net VAT R	The published top down target for sales, excluding VAT retail.
TD Tgt Gross Profit	The published top down gross profit target.
TD Tgt Gross Profit %	The published top down gross profit rate.
TD Tgt Cum Turn C	The published top down cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
TD Tgt Cum Avg Inv C	The published top down average cumulative inventory turns (cost) for the working plan. It is cumulated from the start week of the workbook.

After you have reviewed the targets, continue to the Publish Targets Worksheet.

Publish Targets Worksheet

Use the Publish Targets worksheet when you are ready to publish the targets you created. Publishing a target copies the target information to the TD Tgt (Top Down Target) measures in your workbook, and then it commits them to the database. After you have published, the targets are passed down to the middle out user.

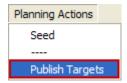
Figure 3-22 Publish Targets Worksheet



To publish the targets, perform the following steps:

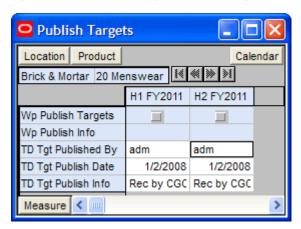
- Select the halves you want to publish in the Wp Publish Targets measure.
- Optional: Enter useful information about the plan.
- Repeat steps 1 and 2 for other locations and products if necessary.
- Select **Publish Targets** from the Planning Actions menu.

Figure 3–23 Planning Actions: Publish Targets



The worksheet is refreshed and the Wp Publish Targets and Wp Publish Info measures are cleared. The TD Tgt measures in this worksheet are populated. These measures are described in detail in the table below.

Figure 3–24 Successfully Published Targets



The following table lists the measures available on this worksheet.

Table 3–4 Publish Targets Worksheet Measures

Measure	Description
Wp Publish Targets	Use this measure to choose the halves to publish targets for.
Wp Publish Info	Use this measure to enter additional information about the working plan.
TD Tgt Published By	Displays the user who published the top down targets.
TD Tgt Publish Date	Displays the date that the top down targets were published.
TD Tgt Publish Info	Displays additional information about the top down targets.

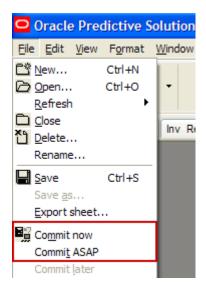
Commit Wp Measures

If you want to commit your working plan (Wp) measures to the database, you need to perform a separate commit in addition to publishing your targets. For more information about committing, see the RPAS User Guide.

To commit your Wp measures, perform the following steps:

In the workbook that you have published the targets, click a **Commit** option in the File menu.

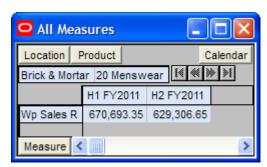
Figure 3–25 Commit a Workbook



All Measures Worksheet

The All Measures worksheet contains all the measures contained in the workbook; however, only the Wp Sales R measure is visible in the default measure profile. The purpose of this worksheet is to allow you to create a view of workbook measures that you may not be able to view all at once in other worksheets.

Figure 3-26 All Measures Worksheet



The following table lists the measures available on this worksheet.

Table 3-5 All Measures Worksheet Measures

Measure	Description
Wp Sales R	The planned sales retail value.

Middle Out: Preseason Planning

The middle out role is usually associated with middle management in the merchandise planning organization. The middle out user receives group targets from the top down user. The middle out user references those targets when creating the department targets. After the middle user has created the department targets, the user provides those targets to the bottom up user, who is usually a merchandise planner.

The Middle Out MFP Plan workbook contains the following tabs:

- **Getting Started Tab**
- Sales / Profit Tab
- Receipts / Inventory Tab
- Review Plan / Publish Targets Tab
- Submitted Plan Review / Approval Tab

The last tab in the middle out workbook is the Submitted Plan Review / Approval tab. This is where the middle out user approves or rejects the plan that was created by the bottom up user. To learn more about approving or rejecting the original plan, see Chapter 6, "Middle Out: Plan Approval".

During in-season, the middle out user can publish new middle out targets as necessary to the bottom up user. For more information about in-season activities, see Chapter 8, "In-Season Management".

Middle Out MFP Plan Wizard

To open a Middle Out MFP Plan workbook:

- 1. Select **New** from the File menu, or click the **New** button in the toolbar.
- On the Planning tab, select **Middle Out MFP Plan** and click **OK**.

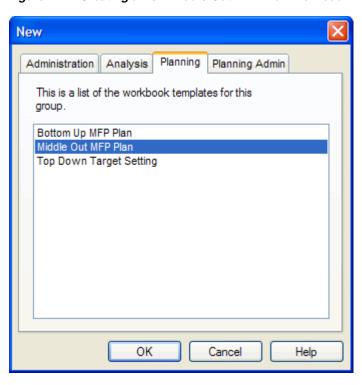


Figure 4–1 Creating a New Middle Out MFP Plan Workbook

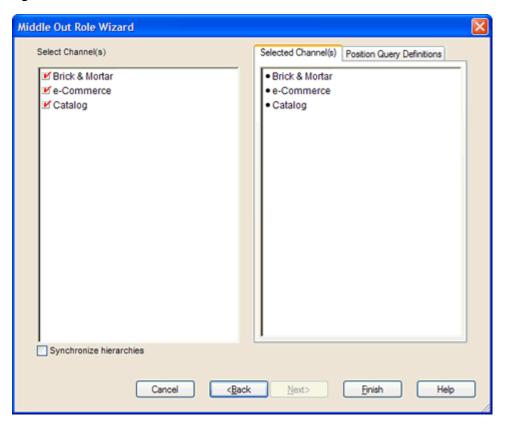
The Product Selection step appears. Select the divisions you want to examine and click Next.

Middle Out Role Wizard Select Product(s) Selected Product(s) Position Query Definitions 20 Menswear • 20 Menswear Synchronize hierarchies Cancel <Back Help Next> Finish

Figure 4–2 Middle Out MFP Plan Wizard: Product Selection

The Location Selection step appears. Select the channels you want to examine and click Next.





The Calendar Selection step appears. Select the halves you want to examine and click Finish.

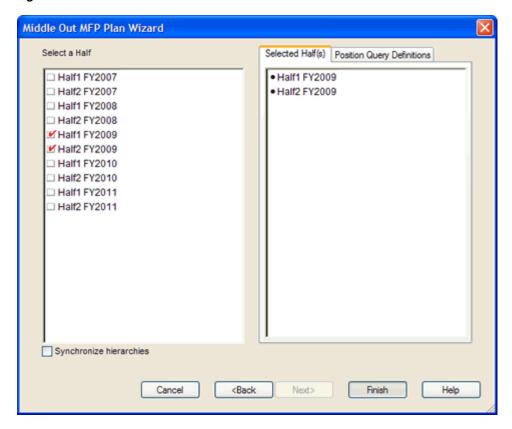


Figure 4-4 Middle Out MFP Plan Wizard: Calendar Selection

The Middle Out MFP Plan workbook is built.

Getting Started Tab

The following sections describe the worksheets available under the Getting Started Tab:

- Initialize Plan Worksheet
- Target Overview Worksheet

Initialize Plan Worksheet

The first step that middle out users perform after they build the workbook is to seed the plan with the Initialize Plan worksheet.

Figure 4-5 Initialize Plan Worksheet



The following table lists the measures available on this worksheet.

Table 4-1 Initialize Plan Worksheet Measures

Measure	Description
Seed Source	The seed source used to seed the working plan. Use this option to seed or not seed the working plan. You can seed with Last Year's (Ly) or Adjusted Last Year's data. Or, you can choose the Do Nothing option if you do not want to seed the working plan.
Last Seed Source	The last type of seed that was performed in this workbook. One of three options is shown:
	■ Seed from Last Year
	■ Seed from Adjusted Last Year
	■ Do Nothing
Last Seeded Date	The last time the working plan was seeded.

With this worksheet, you can choose to seed your plan with Last Year (Ly) or Adjusted Last Year data to create a demand curve on which to spread the new plan's initial targets. Or, you can instead choose to not seed the plan, which allows you to create a plan that is not influenced by last year's performance.

In the example above, both the Half1 FY2011 and Half2 FY2011 halves have been selected to be seeded with Ly data.

Seeding the Plan

When seeding the plan, you can choose which information is seeded. For instance, you can seed just one half or all halves in the workbook. You can also choose what locations and products to seed.

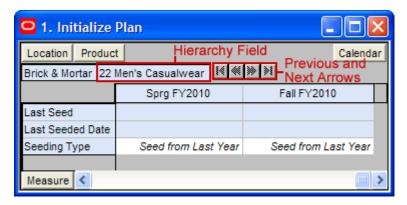
There are two ways you can seed. You can seed each dimension individually, or you can seed several dimensions at once by changing the hierarchy dimension shown in the worksheet.

Seeding One Dimension at a Time As shown in Figure 4–5, only the 22 Men's Casualwear group of the Brick & Mortar channel has been selected to be seeded. This means that the other product groups have not been selected to be seeded yet. To seed the next department in the Product hierarchy within the Brick & Mortar channel, perform the following steps:

1. Click within the hierarchy field that you want to change, as shown in Figure 4–6.

2. Click the **Next** or **Previous** arrow, as shown in Figure 4–6.

Figure 4–6 Changing a Hierarchy Dimension with Page Arrows



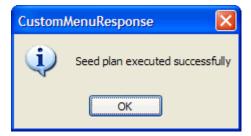
- 3. The next dimension in the hierarchy appears. Note that the Seeding Type measure is now set to Do Nothing.
- Choose the seeding type for one or more halves.
- Click the **Next** arrow to view and seed the next dimension.
- When you have selected all the data you want to seed, click **Seed** in the Planning Actions menu.

Figure 4-7 Planning Actions Menu: Seed



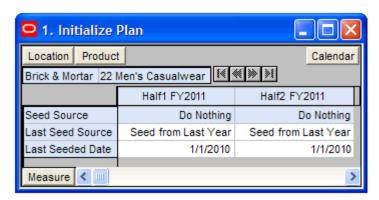
7. A confirmation message appears, stating that the data has been successfully seeded. Click OK.

Figure 4–8 Seeding Success Message



After you have seeded, the worksheet is refreshed and the Last Seed Source and Last Seeded Date measures contain the type and date of the last seed, as shown in Figure 4–9.

Figure 4–9 Seeded Working Plan



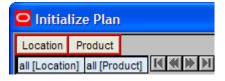
Seeding Several Dimensions at Once If you want to seed several locations and several products at once, you may want to change the dimension of the hierarchies shown in the worksheet.

The default setting of the Initialize Plan worksheet is set to show the Calendar hierarchy at the half dimension, the Location hierarchy at the channel dimension, and the Product hierarchy at the department dimension.

To change the hierarchy dimension shown in the worksheet, perform the following steps:

Right-click the hierarchy tile of the hierarchy dimension you want to change.

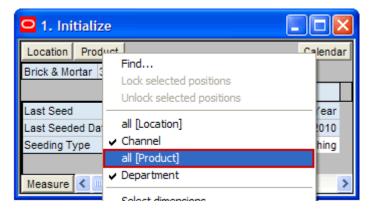
Figure 4–10 Hierarchy Tiles



The right-click context menu appears. Select the dimension of the hierarchy that you want to appear, as shown in Figure 4–11.

If you want to view more than one dimension at a time in the worksheet, select multiple dimensions.

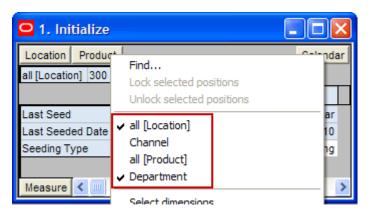
Figure 4-11 Seeding Several Dimensions at Once



Deselect the dimensions that you do not want to appear.

In Figure 4–12, Channel and Department were deselected and all[Location] and all[Product] were selected instead.

Figure 4–12 Seeding All Locations and All Products



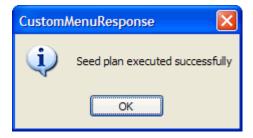
- After the hierarchies are at the dimension you want, select the Seeding Type for each half.
- When you have selected all the data you want to seed, click **Seed** in the Planning Actions menu, as shown in Figure 4–13.

Figure 4–13 Planning Actions Menu: Seed



6. A confirmation message appears, stating that the data has been successfully seeded. Click OK.

Figure 4-14 Seeding Success Message



After you have seeded, the worksheet is refreshed and the Last Seed Source and Last Seeded Date measures contain the type and date of the last seed.

Figure 4-15 Seeded Working Plan



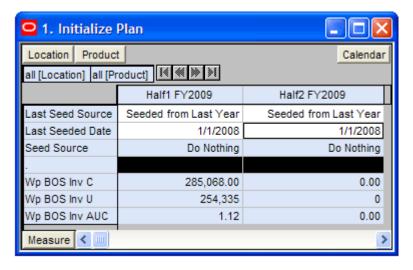
Setting Beginning of Season Inventory

After you have seeded, set the Beginning of Season (BOS) inventory. By entering the BOS inventory that you project for the season, you can set the BOS markup for that inventory, which allows the BOS cost to be calculated.

To set the BOS, perform the following steps:

- In the Initialize Plan worksheet, change the measure profile to Seed and Set BOS Inventory.
- The worksheet is refreshed and the Seed and Set BOS Inventory measures are visible.

Figure 4-16 Initialize Plan Worksheet with Seed and Set BOS Inventory Measure Profile



- Change the calendar hierarchy rollup to year.
- Enter data in the BOS Inv C, BOS Inv U, and Wp BOS Inv AUC measures.

🔼 1. Initialize Plan Location Product Calendar all [Location] all [Product] **!**< ≪ ≫ >! FY2009 Last Seed Source Seeded from Last Year Last Seeded Date 1/1/2008 Seed Source Do Nothing Wp BOS Inv C 285,068.00 Wp BOS Inv U 254,335 Wp BOS Inv AUC 1.12 Measure <

Figure 4–17 Initialize Plan Worksheet with Seeded and Set BOS Inventory

5. Click Calculate.

After the BOS is planned, the cost and AUC is calculated.

After you have seeded the departments and set the BOS, continue to the Target Overview Worksheet.

Target Overview Worksheet

After you have seeded the groups, use the Target Overview worksheet to review the targets created by the top down user to understand the goal that your plan should meet.

Note: The top down targets are at the group level, but the worksheet shows the department level by default. To see the targets, change the level of the Product hierarchy from department to group. To see the TD Tgt Publish Date and Info measures, change the level to division and include year in the Calendar rollup.

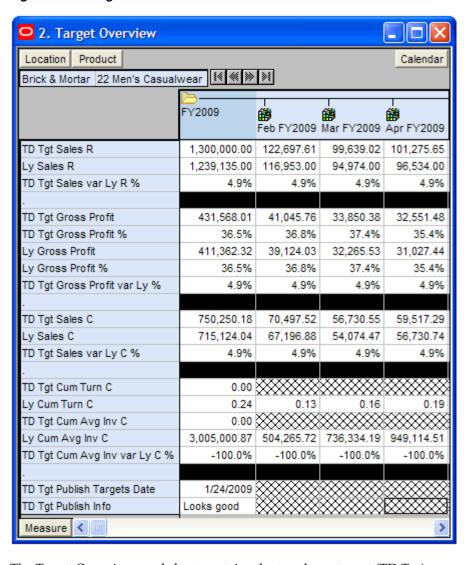


Figure 4–18 Target Overview Worksheet

The Target Overview worksheet contains the top down target (TD Tgt) measures as well as last year (Ly) measures.

Use this worksheet to compare the TD Tgt measures to the corresponding Ly measures. By understanding how the top down targets compare to last year's metrics, you can better understand what your plan needs to achieve.

Note: All measures in the Target Overview worksheet are read-only. The measures that you edit are in other worksheets.

The following table lists the measures available on this worksheet.

Target Overview Worksheet Measures

Measure	Description
TD Tgt Sales R	The top down target for sales.
Ly Sales R	Last year's sales.

Table 4–2 (Cont.) Target Overview Worksheet Measures

Measure	Description
TD Tgt Sales var Ly R%	The top down target for variance between target sales value and last year's sales value, expressed as a percentage of the last year value.
TD Tgt Gross Profit	The top down target for gross profit.
TD Tgt Gross Profit %	The top down target for gross profit rate.
Ly Gross Profit	Last year's gross profit.
Ly Gross Profit %	Last year's gross profit rate.
TD Tgt Gross Profit Var Ly R%	The top down target for variance between the target gross profit and last year's gross profit, expressed as a percentage of the last year value.
TD Tgt Sales C	The top down target cost.
Ly Sales C	Last year's cost.
TD Tgt Sales var Ly C %	The top down target for variance between the target cost and last year's cost, expressed as a percentage of the last year value.
TD Tgt Cum Turn C	The top down cumulative inventory turns (cost) target. It is cumulated from the start week of the workbook.
Ly Cum Turn C	Last year's cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
TD Tgt Cum Avg Inv C	The top down average cumulative inventory turns (cost) target. It is cumulated from the start week of the workbook.
Ly Cum Avg Inv C	Last year's average cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
TD Tgt Publish Date	The date that the top down target was published.
TD Tgt Publish Info	Additional information about the top down targets. This information was entered by the top down user who published the targets.

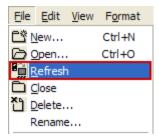
Retrieving Updated Top Down Targets

If the top down user updates the top down targets after you have created your department targets, retrieve those new targets in one of two ways. You can build a new workbook which uses the updated targets from the domain. Or, if you want to bring the new targets into one of your existing workbooks, you can refresh the workbook.

Refresh the Workbook When refreshing a workbook, you can run a refresh group that has been configured in order to retrieve data from the master database.

To refresh a workbook, click the **Refresh** option in the File menu.

Figure 4-19 Refreshing a Workbook



For more information about the refresh option, see the RPAS User Guide. For information about creating refresh rule groups, see the RPAS Configuration Tools User Guide.

After you have reviewed and compared the top down targets to the last year metrics, continue to the Sales / Profit Tab.

Sales / Profit Tab

The Sales / Profit tab contains one worksheet, the Plan Sales and Profit worksheet.

Plan Sales and Profit Worksheet

After you have seeded the groups and reviewed the top down group targets, you can plan the sales and profit targets for the departments within those groups using the Plan Sales and Profit worksheet.

The top down user plans top down targets at the month level. As the middle out user, you should use those targets to create more detailed targets at the week level. This allows you to create a weekly EOP plan that has more accurate average inventory and turn-over plans.

Use the following best practices to plan the sales and profit.

- Review and compare the total sales to the forecast.
- Enter the planned sales in the Wp Sales R measure.

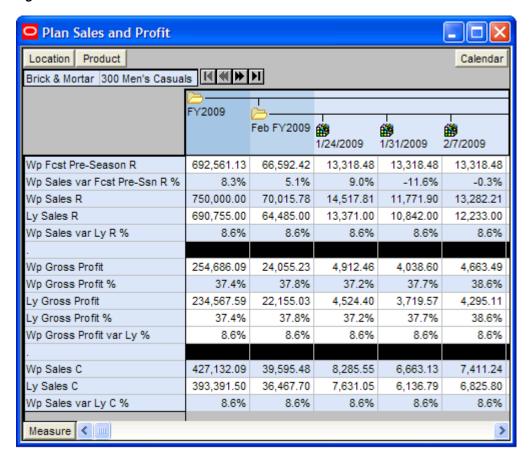


Figure 4-20 Plan Sales and Profit Worksheet

- Enter the gross profit by editing either the Wp Gross Profit or Wp Gross Profit % measure.
- Enter the sales cost in the Wp Sales C measure.

The following table lists the measures available on the default measure profile of this worksheet.

Table 4–3 Plan Sales and Profit Worksheet Measures

Measure	Description
Wp Fcst Pre-Season R	The preseason forecast.
Wp Sales var Fcst Pre-Ssn R%	The planned preseason sales variance forecast.
Wp Sales R	The planned sales retail value.
Ly Sales R	Last year's sales retail value.
Wp Sales var Ly R%	The planned sales retail variance to last year expressed as a rate.
Wp Gross Profit	The planned gross profit.
Wp Gross Profit %	The planned gross profit rate.
Ly Gross Profit	Last year's gross profit.
Ly Gross Profit %	Last year's gross profit rate.
Wp Gross Profit Var Ly R%	The planned variance between the target gross profit and last year's gross profit, expressed as a percentage of the last year value.

Table 4–3 (Cont.) Plan Sales and Profit Worksheet Measures

Measure	Description
Wp Sales C	The planned cost.
Ly Sales C	Last year's cost.
Wp Sales var Ly C %	The planned variance between the target cost and last year's cost, expressed as a percentage of the last year value.

After you have created the sales and profit plan, continue to the Receipts / Inventory

Receipts / Inventory Tab

The Receipts / Inventory tab contains one worksheet, the Plan Receipts / Inventory worksheet.

Plan Receipts / Inventory Worksheet

After you have developed the sales and profit plan, develop a receipts and inventory plan that can support the sales that you are projecting in the sales and profit plan.

Like the Plan Sales and Profit Worksheet, the Plan Receipts / Inventory worksheet contains several Ly metrics that you can reference when setting your targets. There are also additional measures you can use to adjust your inventory targets. Note that the adjustments you made to the Wp Sales R measure in the Plan Sales and Profit Worksheet are visible in this worksheet if you have calculated.

Use the following best practices to plan the receipts and inventory.

- Ensure that you have set the beginning of season (BOS) inventory in the Initialize Plan worksheet in the Getting Started tab. The BOS measures must be set before planning the receipts and inventory. To set the BOS measures, see the Setting Beginning of Season Inventory.
- Plan the receipt flow and then evaluate the average inventory and turn.
- Adjust the Wp Stock to Sales C measure accordingly. These adjustments affect the receipts for both the current month and prior month. However, the total plan period receipts do not increase or decrease; they only shift from month to month.

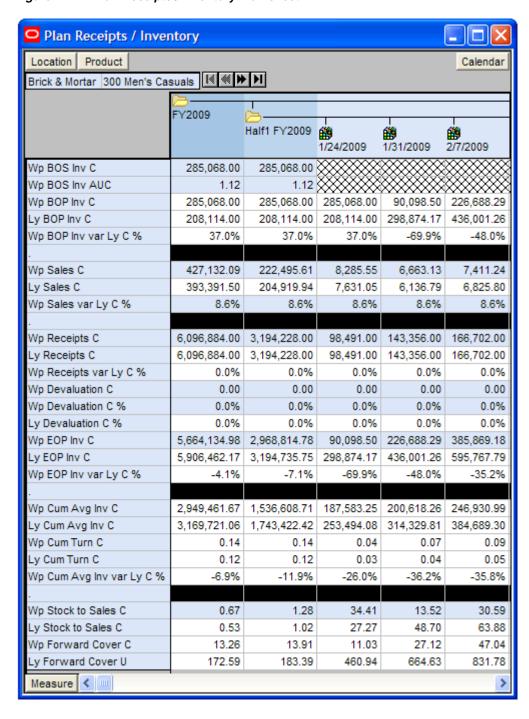


Figure 4-21 Plan Receipts / Inventory Worksheet

The following table lists the measures available on this worksheet.

Table 4–4 Plan Receipts / Inventory Worksheet Measures

Measure	Description
Wp BOS Inv C	The planned beginning of season inventory.
Wp BOS Inv AUC	The planned beginning of season average unit cost rate. (The BOS Inv AUC must be planned to get the BOS Cost.)

Table 4-4 (Cont.) Plan Receipts / Inventory Worksheet Measures

Measure	Description
Wp BOP Inv C	The planned beginning of period inventory cost. The period can be a week, month, or any other calendar period.
Ly BOP Inv C	Last year's beginning of period inventory cost. The period can be a week, month, or any other calendar period.
Wp Sales C	The planned sales cost value.
Ly Sales C	Last year's sales cost value.
Wp Sales var Ly C %	The planned sales cost variance to last year, expressed as a rate.
Wp Receipts C	The planned receipt cost.
Ly Receipts C	Last year's receipt cost.
Wp Receipts var Ly C	The planned variance between the target receipt cost and last year's actual receipt cost, expressed as a percentage of last year.
Wp Devaluation C	The planned devaluation cost.
Wp Devaluation C %	The planned devaluation cost rate.
Ly Devaluation C %	Last year's devaluation cost rate.
Wp EOP Inv C	The planned end of period inventory cost. The period can be a week, month, or any other calendar period.
Ly EOP Inv C	Last year's end of period inventory cost.
Wp EOP Inv var Ly C	The planned variance between the target end of period inventory cost and last year's actual end of period cost, expressed as a percentage of last year.
Wp Cum Avg Inv C	The planned average cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
Ly Cum Avg Inv C	Last year's cumulative average inventory value (cost), corresponding to the start week of the workbook until the current week.
Wp Cum Turn C	The planned cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
Ly Cum Turn C	Last year's cumulative inventory turns (cost).
Wp Cum Avg Inv var Ly C %	The planned variance between the target average cumulative inventory turns (cost) and last year's actuals, expressed as a percentage of last year.
Wp Stock to Sales C	The planned ratio of the BOP inventory to the sales for the same period.
Ly Stock to Sales C	Last year's ratio of the BOP inventory to the sales for the same period.
Wp Forward Cover C	The planned number of weeks of forward cover for the period. Using the cost values sales of future weeks, this measure indicates how many weeks of sales can be fulfilled with the ending inventory of the period.
Ly Forward Cover C	Last year's forward cover for the period.

Now that you have developed your targets, continue to the Review Plan / Publish Targets Tab.

Note: The next tab after the Receipts / Inventory tab is Open to Buy. This is used only during in-season management. For more information about Open to Buy, see Chapter 8, "In-Season Management".

Review Plan / Publish Targets Tab

The following sections describe the worksheets available under the Review Plan / Publish Targets tab:

- Review Plan / Reconcile Targets Worksheet
- Publish Targets Worksheet

Review Plan / Reconcile Targets Worksheet

In this worksheet, review the targets created from previous worksheets. If you need to alter the targets shown in this worksheet, return to the worksheet where you created them and edit them there.

Use the default measure profile to the review the plan in total. Use the Reconcile to TD Targets measure profile to reconcile your plan to the top down targets. When using this profile, set the calendar hierarchy to month and product to group.

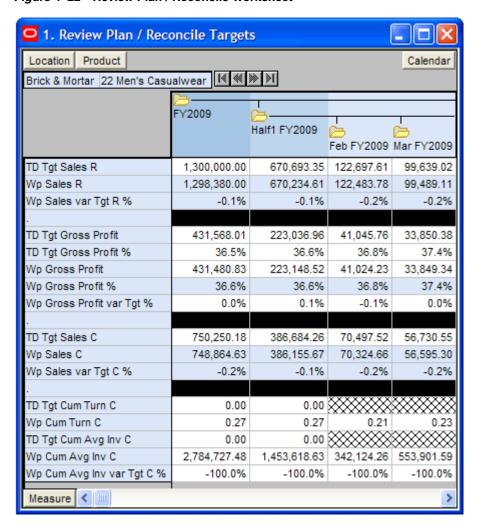


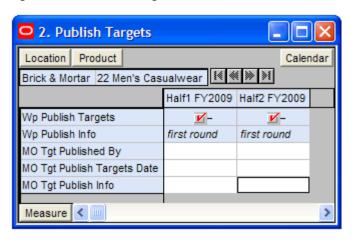
Figure 4-22 Review Plan / Reconcile Worksheet

If you are satisfied with the plan you have created, continue to the Publish Targets Worksheet.

Publish Targets Worksheet

Use the Publish Targets worksheet when you are ready to publish the targets you created. Publishing targets copies the target information to the middle out target (MO Tgt) measures in your workbook, and then copies them to the database. After you have published the targets, the targets are passed down to the bottom up user.

Figure 4-23 Publish Targets Worksheet



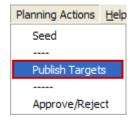
Publish and Commit Targets

Publishing and committing a target copies your middle out Wp measure information to the MO Tgt measures in your workbook.

To publish the targets, perform the following steps.

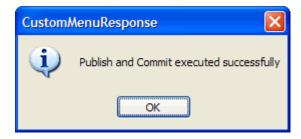
- 1. Select the halves in the Wp Publish Targets measure that you want to publish.
- If needed, enter relevant information in the Wp Publish Info measure. This is optional.
- Repeat steps 1 and 2 for other locations and products if necessary.
- Click **Publish Targets** in the Planning Actions menu, as shown in Figure 4–24.

Figure 4–24 Planning Actions Menu: Publish Targets



5. A success message appears. Click **OK** to close it.

Figure 4–25 Success Message: Publish Targets



The worksheet is refreshed and the Wp Publish Targets and Wp Publish Info measures are cleared. The MO Tgt measures in this worksheet are populated. These measures are described in detail in the following table.

2. Publish Targets Location Product Calendar Brick & Mortar | 22 Men's Casualwear | 14 | 6 | 9 | 9 | Half1 FY2009 Half2 FY2009 Wp Publish Targets Wp Publish Info MO Tgt Published By adm adm

1/1/2009

first round

Figure 4–26 Successfully Published Targets

Table 4–5 Publish Targets Worksheet Measures

MO Tgt Publish Targets Date

< 1111

MO Tgt Publish Info

Measure

Measure	Description
Wp Publish Targets	Use this measure to select the targets you want to publish.
Wp Publish Info	Use this measure to enter relevant target information. This measure is optional.
MO Tgt Published By	After a target is published, this measure displays the username of the person who published the targets.
MO Tgt Publish Targets Date	After a target is published, this measure displays the date that the target was published.
MO Tgt Publish Info	After a target is published, this measure displays the information that was entered in the Wp Publish Info measure.

1/1/2009

first round

After you have published your targets, the bottom up user can use your department targets to create their class and subclass plans. To learn about the bottom up user's role, see the Bottom Up: Preseason Planning chapter.

If you need to revise your targets at any time during the preseason, you can follow the same procedures described in this chapter. Since you have already created a working plan, there is no need to seed the workbook again unless you want to start again with Ly (Last Year) data.

After the bottom up user has submitted their class and subclass plans to you, you can approve or reject them in the Submitted Plan Review / Approval Tab. For more information about approval, see Chapter 4, "Middle Out: Preseason Planning".

For information about Open to Buy (OTB) and in-season management, see Chapter 8, "In-Season Management".

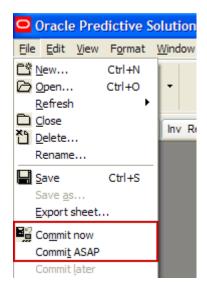
Commit Wp Measures

If you want to commit your working plan (Wp) measures to the database, you need to perform a separate commit in addition to publishing your targets. For more information about committing, see the RPAS User Guide.

To commit your Wp measures:

In the workbook that you have published the targets, click a Commit option in the File menu.

Figure 4–27 Commit a Workbook



Bottom Up: Preseason Planning

The bottom up role is usually associated with the merchandise planner in the merchandise planning organization. During the preseason, the bottom up user receives department targets from the middle out user. The bottom up user references those targets when creating the department, class, and subclass plans.

After bottom up users develop the department plan, they submit their plan to the middle out user for approval using the Submit Plan Worksheet on the Submit Plan for Approval Tab.

The Bottom Up MFP Plan workbook contains the following tabs:

- **Getting Started Tab**
- Sales / Profit Tab
- Receipts / Inventory Tab
- Open to Buy Tab
- Review Plan / Reconcile to Targets Tab
- Review Item Plan Tab
- Submit Plan for Approval Tab

During in-season, bottom up users can use MFP to review the Open to Buy (OTB). OTB is the amount of money that is planned to be available during the in-season to purchase goods that have no yet been received or ordered. Reviewing the OTB is one of the key steps of in-season management.

In-season management is described in Chapter 8, "In-Season Management".

Bottom Up MFP Plan Wizard

To open a Bottom Up MFP Plan workbook:

- Select **New** from the File menu, or click the **New** button in the toolbar.
- On the Planning tab, select **Bottom Up MFP Plan** and click **OK**.

New Administration Analysis Planning Planning Admin This is a list of the workbook templates for this group. Bottom Up MFP Plan Middle Out MFP Plan Top Down Target Setting OK Cancel Help

Figure 5–1 Creating a New Bottom Up MFP Plan Workbook

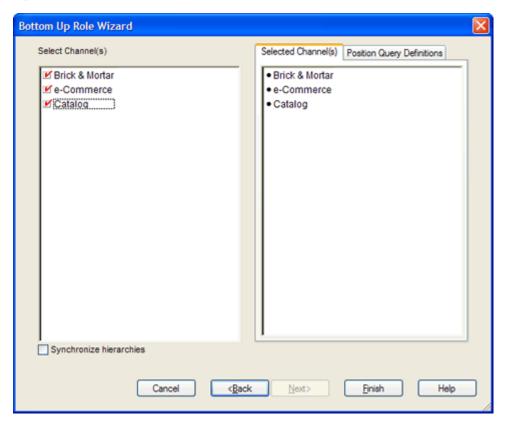
The Product Selection step appears. Select the departments you want to examine and click Next.

Bottom Up Role Wizard Select Product(s) Selected Product(s) Position Query Definitions ✓ 300 Men's Casuals 300 Men's Casuals ¥400 Mens Tops 400 Mens Tops Synchronize hierarchies Cancel <Back Help Next> Finish

Figure 5–2 Bottom Up MFP Plan Wizard: Product Selection

The Location Selection step appears. Select the channels you want to examine and click Next.





The Calendar Selection step appears. Select the halves you want to examine and click Finish.

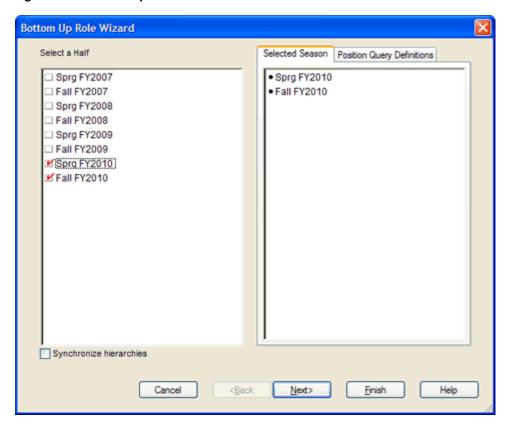


Figure 5-4 Bottom Up MFP Plan Wizard: Calendar Selection

The Bottom Up MFP Plan workbook is built.

Getting Started Tab

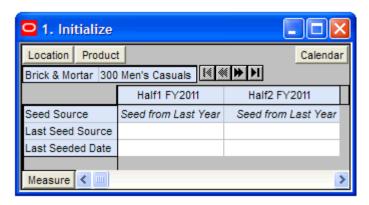
The following sections describe the worksheets available under the Getting Started tab:

- Initialize Worksheet
- Target Overview Worksheet

Initialize Worksheet

The first step that bottom up users perform after they build the workbook is to seed the plan with the Initialize worksheet.

Figure 5–5 Initialize Worksheet



The following table lists the measures available on this worksheet.

Initialize Plan Worksheet Measures Table 5–1

Measure	Description
Seed Source	The seed source used to seed the working plan. Use this option to seed or not seed the working plan. You can seed with Last Year's (Ly) or Adjusted Last Year's data. Or, you can choose the Do Nothing option if you do not want to seed the working plan.
Last Seed Source	The last type of seed that was performed in this workbook. One of three options is shown:
	■ Seed from Last Year
	■ Seed from Adjusted Last Year
	■ Do Nothing
Last Seeded Date	The last time the working plan was seeded.

With this worksheet, you can choose to seed your plan with Last Year (Ly) or Adjusted Last Year data to create a demand curve on which to spread the new plan's initial targets. Or, you can instead choose to not seed the plan, which allows you to create a plan that is not influenced by last year's performance.

In the example above, both the Half1 FY2010 and Half2 FY2010 halves have been selected to be seeded with Ly data.

Seeding the Plan

When seeding the plan, you can choose which information is seeded. For instance, you can seed just one half or all halves in the workbook. You can also choose what locations and products to seed.

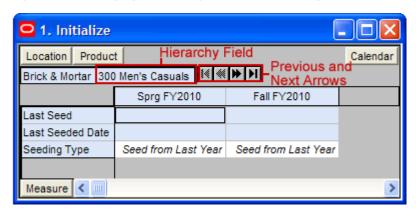
There are two ways you can seed. You can seed each dimension individually, or you can seed several dimensions at once by changing the hierarchy dimension shown in the worksheet.

Seeding One Dimension at a Time As shown in Figure 5–5, only the 300 Men's Casuals department of the Brick & Mortar channel has been selected to be seeded. This means that the other departments have not been selected to be seeded yet. To seed the next department in the Product hierarchy within the Brick & Mortar channel, perform the following steps:

1. Click within the hierarchy field that you want to change, as shown in Figure 5–6.

2. Click the **Next** or **Previous** arrow, as shown in Figure 5–6.

Figure 5–6 Changing a Hierarchy Dimension with Page Arrows



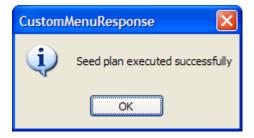
- The next dimension in the hierarchy appears. Note that the Seeding Type measure is now set to Do Nothing.
- Choose the seeding type for one or more halves.
- Click the **Next** arrow to view and seed the next dimension.
- When you have selected all the data you want to seed, click **Seed** in the Planning Actions menu.

Figure 5-7 Planning Actions Menu: Seed



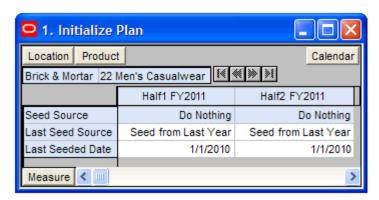
7. A confirmation message appears, stating that the data has been successfully seeded. Click OK.

Figure 5-8 Seeding Success Message



After you have seeded, the worksheet is refreshed and the Last Seed Source and Last Seeded Date measures contain the type and date of the last seed, as shown in Figure 5–9.

Figure 5–9 Seeded Working Plan



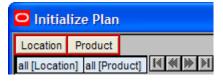
Seeding Several Dimensions at Once If you want to seed several locations and several products at once, you may want to change the dimension of the hierarchies shown in the worksheet.

The default setting of the Initialize Plan worksheet is set to show the Calendar hierarchy at the half dimension, the Location hierarchy at the channel dimension, and the Product hierarchy at the division dimension.

To change the hierarchy dimension shown in the worksheet, perform the following steps:

Right-click the hierarchy tile of the hierarchy dimension you want to change.

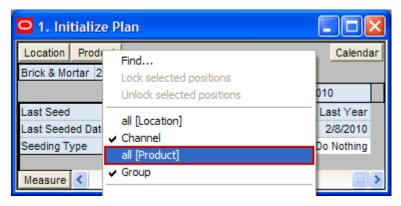
Figure 5-10 Hierarchy Tiles



The right-click context menu appears. Select the dimension of the hierarchy that you want to appear, as shown in Figure 5–11.

If you want to view more than one dimension at a time in the worksheet, select multiple dimensions.

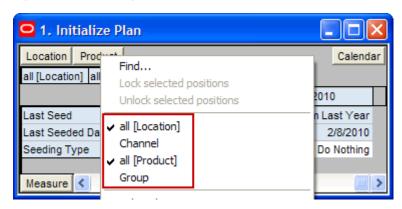
Figure 5-11 Seeding Several Dimensions at Once



Deselect the dimensions that you do not want to appear.

In Figure 5–12, Channel and Group were deselected and all[Location] and all[Product] were selected instead.

Figure 5–12 Seeding All Locations and All Products



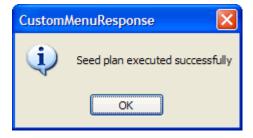
- After the hierarchies are at the dimension you want, select the Seeding Type for each half.
- 5. When you have selected all the data you want to seed, click **Seed** in the Planning Actions menu, as shown in Figure 5–13.

Figure 5-13 Planning Actions Menu: Seed



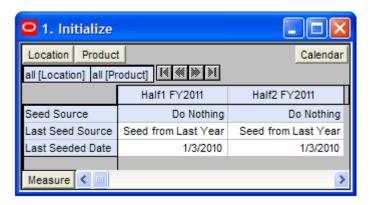
A confirmation message appears, stating that the data has been successfully seeded. Click OK.

Figure 5-14 Seeding Success Message



After you have seeded, the worksheet is refreshed and the Last Seed and Last Seeded Date measures contain the type and date of the last seed.

Figure 5-15 Seeded Working Plan



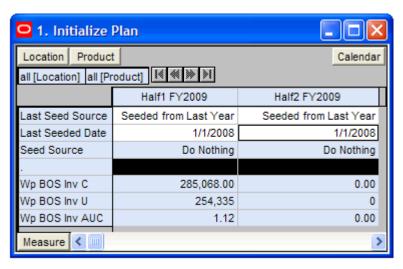
Setting Beginning of Season Inventory

After you have seeded, set the Beginning of Season (BOS) inventory. By entering the BOS inventory that you project for the season, you can set the BOS markup for that inventory, which allows the BOS cost to be calculated.

To set the BOS, perform the following steps:

- In the Initialize Plan worksheet, change the measure profile to Seed and Set BOS Inventory.
- The worksheet is refreshed and the Seed and Set BOS Inventory measures are visible.

Figure 5-16 Initialize Plan Worksheet with Seed and Set BOS Inventory Measure Profile



- Change the calendar hierarchy rollup to year.
- Enter data in the BOS Inv C, BOS Inv U, and Wp BOS Inv AUC measures.

1. Initialize Plan Location Product Calendar all [Location] all [Product] **!**< ≪ ≫ >! FY2009 Last Seed Source Seeded from Last Year ast Seeded Date 1/1/2008 Seed Source Do Nothing 285.068.00 Wp BOS Inv C Wp BOS Inv U 254,335 Wp BOS Inv AUC 1.12 Measure <

Figure 5–17 Initialize Plan Worksheet with Seeded and Set BOS Inventory

5. Click Calculate.

After the BOS is planned, the cost and AUC is calculated.

After you have seeded and set the BOS, continue to the Target Overview Worksheet.

Target Overview Worksheet

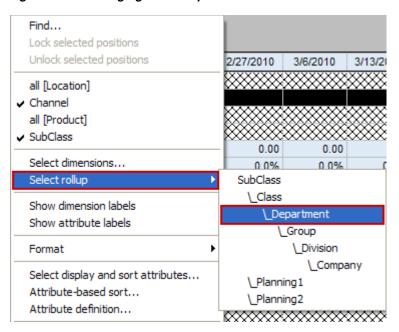
After you have seeded, review the department targets that the middle out user has created for you. The purpose of reviewing the targets is so that you can understand the goal that your plan should meet.

Since you develop subclass targets and that is level of the Product hierarchy that the worksheet defaults to, you must first change the Product hierarchy so that you can see the department level data instead of subclass data.

To change the level of the Product hierarchy that is visible in the worksheet, perform the following steps:

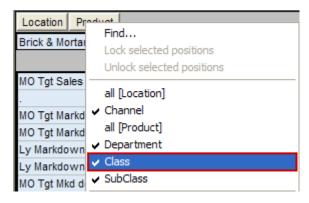
- Right-click the **Product** dimension tile.
- In the right-click context menu, click **Select rollup** and choose **Department**. This enables the department level to be visible in the worksheet.

Figure 5–18 Changing the Rollup



3. Right-click and deselect Class. Right-click again and deselect Subclass. This hides the class and subclass data.

Figure 5–19 Changing the Dimension Selection



The worksheet is refreshed and the data in the MO Tgt measures is visible. Now you can review the department targets.

2. Target Overview Location Product Calendar !**∢ ₩ №** № Brick & Mortar 300 Men's Casuals FY2009 Feb FY2009 1/31/2009 1/24/2009 MO Tgt Sales R 13,371.00 10.842.00 690,755.00 64,485.00 Ly Sales R 690,755.00 64,485.00 13,371.00 10,842.00 0.0% 0.0% 0.0% 0.0% MO Tgt Sales var Ly R % 22,155.03 4,524.40 MO Tgt Gross Profit 234,567.59 3,719.57 MO Tgt Gross Profit % 37.4% 37.8% 37.2% 37.7% Ly Gross Profit 234,567.59 22,155.03 4,524.40 3,719.57 Ly Gross Profit % 37.4% 37.8% 37.2% 37.7% MO Tgt Gross Profit var Ly % 0.0% 0.0% 0.0% 0.0% MO Tgt Sales C 393,391.50 36,467.70 7,631.05 6,136.79 Ly Sales C 393,391.50 36,467.70 7,631.05 6,136.79 0.0% 0.0% 0.0% 0.0% MO Tgt Sales var Ly C % MO Tgt BOP Inv C 285,068.00 285,068.00 285,068.00 90,761.45 Ly BOP Inv C 208,114.00 | 208,114.00 | 208,114.00 | 298,874.17 MO Tgt Receipts C 6,096,884.00 | 683,082.00 | 98,491.00 | 143,356.00 Ly Receipts C 6,096,884.00 | 683,082.00 | 98,491.00 | 143,356.00 MO Tgt Receipts var Ly C % 0.0% 0.0% 0.0% 0.0% MO Tgt EOP Inv C 5,698,319.27 646,126.50 90,761.45 227,885.73 Ly EOP Inv C 5,906,462.17 854,233.68 298,874.17 436,001.26 MO Tgt EOP Inv var Ly C % -3.5% -24.4% -69.6% -47.7% MO Tgt Cum Avg Inv C 2,966,885.59 | 358,638.91 | 187,914.73 | 201,238.39 Ly Cum Avg Inv C 3,169,721.06 519,237.59 253,494.08 314,329.81 MO Tgt Cum Turn C 0.13 0.10 0.04 0.07 Ly Cum Turn C 0.12 0.07 0.03 0.04 MO Tgt GPROI 0.02 0.08 0.06 0.02 0.01 Ly GPROIC % 0.07 0.04 0.02 MO Tgt Sell Thru U % 11.5% 8.0% 3.9% 5.1% Lv Sell Thru C % 6.2% 4.1% 2.5% 1.4% MO Tgt Forward Cover C 14.49 19.54 12.07 29.44 Ly Forward Cover C 15.01 39.57 58.65 26.15 MO Tgt Publish Targets Date MO Tgt Publish Info Measure < III

Figure 5-20 Target Overview Worksheet

The Target Overview worksheet contains the middle out target (MO Tgt) measures as well as last year (Ly) measures.

Use this worksheet to compare the MO Tgt measures to the corresponding Ly measures. By understanding how the middle out targets compare to last year's metrics, you can better understand what your plan needs to achieve.

> **Note:** All measures in the Target Overview worksheet are read-only. The measures that you edit are in other worksheets.

The following table lists the measures available on this worksheet.

Target Overview Worksheet Measures Table 5–2

Measure	Description
MO Tgt Sales R	The middle out target for sales.
Ly Sales R	Last year's sales.
MO Tgt Sales var Ly R%	The middle out target for variance between target sales value and last year's sales value, expressed as a percentage of the last year value.
MO Tgt Gross Profit	The middle out target for gross profit.
MO Tgt Gross Profit %	The middle out target for gross profit rate.
Ly Gross Profit	Last year's gross profit.
Ly Gross Profit %	Last year's gross profit rate.
MO Tgt Gross Profit Var Ly R%	The middle out target for variance between the target gross profit and last year's gross profit, expressed as a percentage of the last year value.
MO Tgt Sales C	The middle out target cost.
Ly Sales C	Last year's cost.
MO Tgt Sales var Ly C %	The middle out target for variance between the target cost and last year's cost, expressed as a percentage of the last year value.
MO Tgt BOP Inv C	The planned beginning of period inventory cost. The period can be a week, month, or any other calendar period.
Ly BOP Inv C	Last year's beginning of period inventory cost. The period can be a week, month, or any other calendar period.
MO Tgt Receipts C	The middle out target cost for receipts.
Ly Receipts C	Last year's receipts cost.
MO Tgt Receipts var Ly C%	The middle out target variance between the target receipt cost and last year's actual receipt cost, expressed as a percentage of last year.
MO Tgt EOP Inv C	The middle out target for end of period inventory, expressed in cost value. The period can be a week, month, or any other calendar period.
Ly EOP Inv C	Last year's end of period inventory, expressed in cost value.
MO Tgt EOP Inv var Ly C%	The middle out target variance between the target end of period inventory cost and last year's actuals, expressed as a percentage of last year.
MO Tgt Cum Avg Inv C	The middle out average cumulative inventory value, expressed in cost value, cumulated from the start of the season.

Table 5-2 (Cont.) Target Overview Worksheet Measures

Measure	Description
Ly Cum Avg Inv C	Last year's average cumulative inventory value, expressed in cost value, cumulated from the start of the season.
MO Tgt Cum Turn C	The middle out cumulative inventory turns (cost) target. It is cumulated from the start week of the workbook.
Ly Cum Turn C	Last year's cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
MO Tgt GPROI	The middle out target for gross profit return on inventory.
LY GPROI C %	Last year's gross profit return on inventory.
MO Tgt Sell Thru U %	The middle out target sell through unit value, expressed as a percentage of sales to the total receipts and beginning inventory.
Ly Sell Thru C %	Last year's sell through cost value, expressed as a percentage of sales to the total receipts and beginning inventory.
MO Tgt Forward Cover C	The middle out target number of weeks of forward cover for the period. Using the cost values sales of future weeks, this measure indicates how many weeks of sales can be fulfilled with the ending inventory of the period.
Ly Forward Cover C	Last year's forward cover for the period.
MO Tgt Publish Targets Date	The date that the middle out target was published.
MO Tgt Publish Info	Additional information about the middle out targets. This information was entered by the middle out user who published the targets.

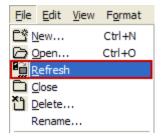
Retrieving Updated Targets

If the middle out user updates the targets after you have created your class and subclass plans, retrieve those new targets in one of two ways. You can build a new workbook which uses the updated targets from the domain. Or, if you want to bring the new targets into one of your existing workbooks, you can refresh the workbook.

Refresh the Workbook When refreshing a workbook, you can run a refresh group that has been configured in order to retrieve data from the master database.

To refresh a workbook, click the **Refresh** option in the File menu.

Figure 5-21 Refreshing a Workbook



For more information about the refresh option, see the *RPAS User Guide*. For information about creating refresh rule groups, see the RPAS Configuration Tools User Guide.

After you have reviewed and compared the middle out targets to the last year metrics, continue to the Sales / Profit Tab.

Sales / Profit Tab

The Sales / Profit tab contains one worksheet, the Plan Sales and Profit worksheet.

Plan Sales and Profit Worksheet

After you have seeded the groups and reviewed the middle out department targets, you can develop the sales and profit targets for the classes and subclasses within those departments using the Plan Sales and Profit worksheet.

Use the following best practices to plan the sales and profit.

- Review and compare the total sales to the forecast.
- Enter the planned sales in the Wp Sales R measure.

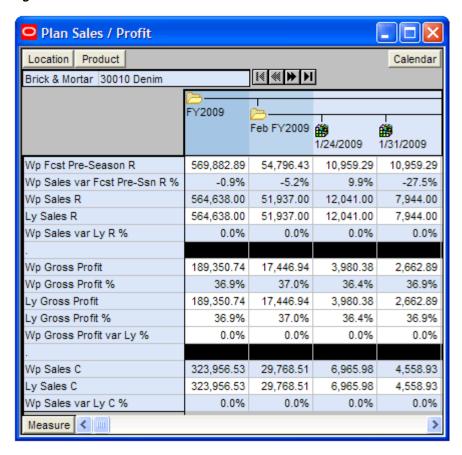


Figure 5-22 Plan Sales and Profit Worksheet

- Enter the gross profit by editing either the Wp Gross Profit or Wp Gross Profit % measure.
- Enter the sales cost in the Wp Sales C measure.

The following table lists the measures available on the default measure profile of this worksheet.

Plan Sales and Profit Worksheet Measures Table 5–3

Measure	Description
Wp Fcst Pre-Season R	The preseason forecast.
Wp Sales var Fcst Pre-Ssn R%	The planned preseason sales variance forecast.
Wp Sales R	The planned sales retail value.
Ly Sales R	Last year's sales retail value.
Wp Sales var Ly R%	The planned sales retail variance to last year expressed as a rate.
Wp Gross Profit	The planned gross profit value.
Wp Gross Profit %	The planned gross profit expressed as a rate.
Ly Gross Profit	Last year's gross profit value.
Ly Gross Profit %	Last year's gross profit value expressed as a rate.
Wp Gross Profit var Ly R%	The planned variance between the target gross profit value and last year's actual gross profit, expressed as a percentage of last year.
Wp Sales C	The planned sales cost.
Ly Sales C	Last year's actual sales cost.
Wp Sales var Ly C %	The planned variance between the target sales cost value and last year's actual sales cot, expressed as a percentage of last year.

After you have adjusted the sales and profit plan, continue to the Receipts / Inventory Tab.

Receipts / Inventory Tab

The Receipts / Inventory tab contains one worksheet, the Plan Receipts / Inventory worksheet.

Plan Receipts / Inventory Worksheet

After you have developed the sales and profit plan, develop a receipts and inventory plan that can support the sales and profit plan. The purpose of this step is to ensure that you have a receipt and inventory plan that supports the sales that you are projecting.

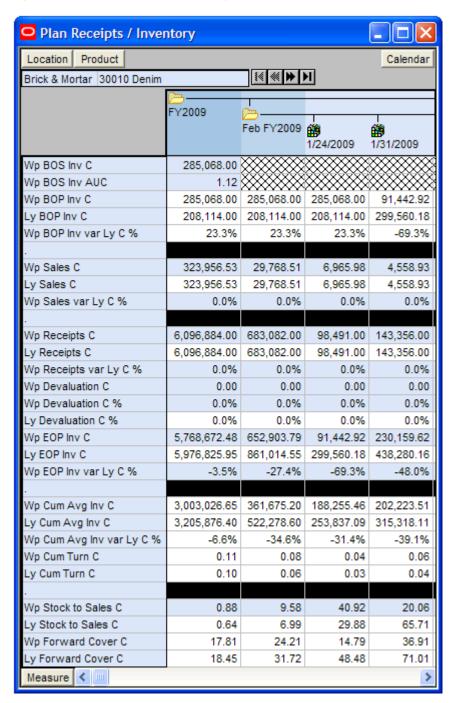
Like the Plan Sales and Profit Worksheet, the Plan Receipts / Inventory worksheet contains several Ly metrics that you can reference when setting your targets. There are also additional measures for adjusting your inventory targets. Note that the adjustments you made to the Wp Sales R measure in the Plan Sales and Profit worksheet are visible in this worksheet if you have calculated.

Use the following best practices to plan the receipts and inventory.

- Ensure that you have set the beginning of season (BOS) inventory in the Initialize Plan worksheet in the Getting Started tab. The BOS measures must be set before planning the receipts and inventory. To set the BOS measures, see the Setting Beginning of Season Inventory.
- Plan the receipt flow and then evaluate the average inventory and turn.

Adjust the Wp Stock to Sales C measure accordingly. These adjustments affect the receipts for both the current month and prior month. However, the total plan period receipts do not increase or decrease; they only shift from month to month.

Figure 5–23 Plan Receipts / Inventory Worksheet



The following table lists the measures available on this worksheet.

Table 5–4 Plan Receipts / Inventory Worksheet Measures

Measure	Description
Wp BOS Inv C	The planned beginning of season inventory cost.

Table 5-4 (Cont.) Plan Receipts / Inventory Worksheet Measures

Measure	Description
Wp BOS Inv AUC	The planned beginning of season average unit cost.
Wp BOP Inv C	The planned beginning of period inventory cost. The period can be a week, month, or any other calendar period.
Ly BOP Inv C	Last year's beginning of period inventory cost. The period can be a week, month, or any other calendar period.
Wp BOP Inv var Ly C %	The planned variance between the target beginning of period inventory cost and last year's actuals, expressed as a percentage of last year.
Wp Sales C	The planned sales cost value.
Ly Sales C	Last year's sales cost value.
Wp Sales var Ly C %	The planned sales cost variance to last year, expressed as a rate.
Wp Receipts C	The planned receipt cost.
Ly Receipts C	Last year's receipt cost.
Wp Receipts var Ly C %	The planned variance between the target receipt cost and last year's actual receipt cost, expressed as a percentage of last year.
Wp Devaluation C	The planned devaluation cost.
Wp Devaluation C %	The planned devaluation cost rate.
Ly Devaluation C %	Last year's devaluation cost rate.
Wp EOP Inv C	The planned end of period inventory cost. The period can be a week, month, or any other calendar period.
Ly EOP Inv C	Last year's end of period inventory cost.
Wp EOP Inv var Ly C %	The planned variance between the target end of period inventory cost and last year's actual end of period cost, expressed as a percentage of last year.
Wp Cum Avg Inv C	The planned average cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
Ly Cum Avg Inv C	Last year's cumulative average inventory value (cost), corresponding to the start week of the workbook until the current week.
Wp Cum Avg Inv var Ly C %	The planned variance between the target cumulative average inventory cost and last year's actuals, expressed as a percentage of last year.
Wp Cum Turn C	The planned cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
Ly Cum Turn C	Last year's cumulative inventory turns (cost).
Wp Stock to Sales R Ratio	The planned ratio of the BOP inventory to the sales for the same period.
Ly Stock to Sales R Ratio	Last year's ratio of the BOP inventory to the sales for the same period.
Wp Forward Cover R	The planned number of weeks of forward cover for the period. Using the retail values sales of future weeks, this measure indicates how many weeks of sales can be fulfilled with the ending inventory of the period.
Ly Forward Cover R	Last year's forward cover for the period.

After you have created an achievable receipts and inventory plan, continue to the Review Plan / Reconcile to Targets Tab.

Note: The next tab after the Receipts / Inventory tab is Open to Buy. This is used only during in-season management. For more information about Open to Buy, see Chapter 8, "In-Season Management".

Review Plan / Reconcile to Targets Tab

The Review Plan / Reconcile to Targets tab has one worksheet, the Review Plan / Reconcile Targets worksheet.

Review Plan / Reconcile Targets Worksheet

After you have created a plan, compare your plan to the middle out targets to see if you meet the goals created by the middle out user.

Use the default measure profile to the review the plan in total. Use the Reconcile to MO Targets measure profile to reconcile your plan to the middle out targets. When using this profile, set the calendar hierarchy to month.

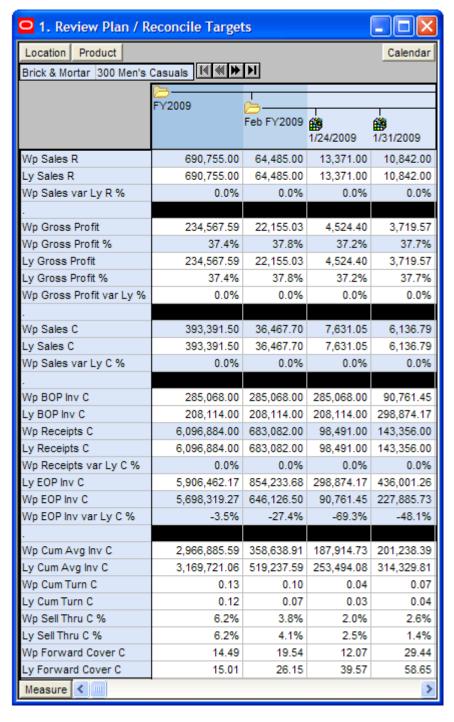


Figure 5-24 Review Plan / Reconcile Targets Worksheet

If you are satisfied with the plan you have created, submit it to the middle out user in the Submit Plan for Approval Tab. Or, you can perform an optional step before submitting: reviewing the item plan in the Review Item Plan Tab.

Review Item Plan Tab

The Review Item Plan tab has two worksheets: the Review Item Plan worksheet.

Review Item Plan CP Worksheet

Review Item Plan OP Worksheet

Both worksheets are optional. If your company uses Oracle Retail Item Planning (IP), you can review and reconcile your subclass plan to the approved item plan that was created with that product.

The approved item plan is loaded into MFP from IP through nightly or weekly batch processing. Approved data is exported from IP and loaded into MFP at the subclass level. The aggregation takes place within IP when exporting. Only the plans that have been approved since the last export in IP are imported into MFP.

If an item plan OP or item plan CP has been committed, and the batch has run, which brings those measures in the Bottom Up MFP Plan workbook, then the bottom up planner can use this worksheet to compare them. However, there is no hard reconciliation between MFP and IP.

Review Item Plan CP Worksheet

There are three measure profiles for which you can use to compare your current plan:

- Review Item Plan CP Unit Plan
- Review Item Plan CP Value Plan
- Default

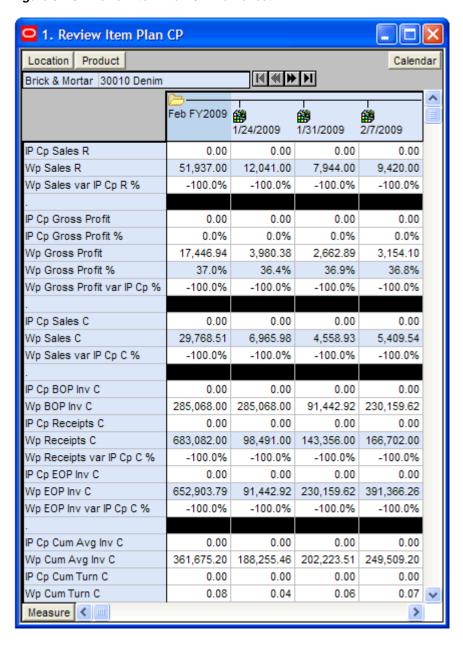


Figure 5-25 Review Item Plan CP Worksheet

Review Item Plan OP Worksheet

There are three measure profiles for which you can use to compare your original plan:

- Review OP Unit Plan
- Review Value Plan
- Default

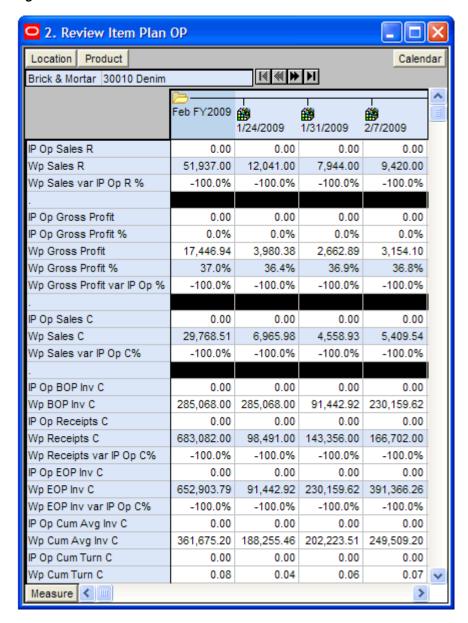


Figure 5-26 Review Item Plan OP Worksheet

Submit Plan for Approval Tab

Use this tab when you are ready to submit your working plan to the middle out user for approval.

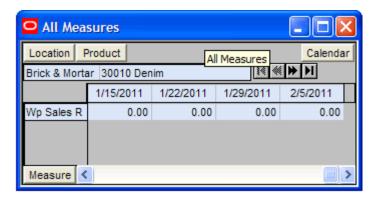
The following section describes the worksheets available under the Submit Plan for Approval tab:

- All Measures
- Submitted Plan Measures
- Submit Plan Worksheet

All Measures

The All Measures worksheet includes all the measures contained in the workbook; however, only the Wp Sales R measure is visible in the default measure profile. The purpose of this worksheet is to allow you to see the workbook measures that you may not be able to see all at once in other worksheets.

Figure 5-27 All Measures



Submitted Plan Measures

Use the Submitted Plan Measures worksheet to compare your Wp to the Wa you may have already submitted. This allows you to identify the differences between the two versions after you have submitted the plan for approval.

The Submitted Plan Measures worksheet has four different measure profiles:

- Review Submitted Plan to Current Plan
- Review Submitted Plan to Original Plan
- Submitted Plan Value and Unit Measures
- Default

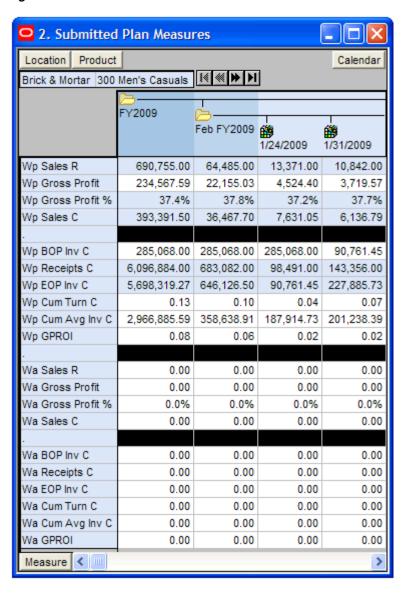


Figure 5-28 Submitted Plan Worksheet: Default Measure Profile

Submitted Plan Worksheet: Default Measure Profile Measures Table 5–5

Measure	Description
Wp Sales R	The planned sales.
Wp Gross Profit	The planned gross profit.
Wp Gross Profit %	The planned gross profit rate.
Wp Sales C	The planned sales cost.
Wp BOP Inv C	The planned beginning of period inventory cost. The period can be a week, month, or any other calendar period.
Wp Receipts C	The planned value for receipt cost.
Wp EOP Inv C	The planned end of period inventory, expressed in retail value. The period can be a week, month, or any other calendar period.
Wp Cum Turn C	The planned cumulative inventory turns (cost). It is cumulated from the start week of the workbook.

Table 5-5 (Cont.) Submitted Plan Worksheet: Default Measure Profile Measures

Measure	Description
Wp Cum Avg Inv C	The planned average cumulative inventory value, expressed in cost value, cumulated from the start of the season.
Wp GPROI	The planned gross profit return on investment.
Wa Sales R	The Waiting for Approval sales.
Wa Gross Profit	The Waiting for Approval gross profit.
Wa Gross Profit %	The Waiting for Approval gross profit rate.
Wa Sales C	The Waiting for Approval sales cost.
Wa BOP Inv C	The Waiting for Approval beginning of period inventory cost.
Wa Receipts C	The Waiting for Approval receipts cost.
Wa EOP Inv C	The Waiting for Approval end of period inventory cost.
Wa Cum Turn C	The Waiting for Approval cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
Wa Cum Avg Inv C	The Waiting for Approval average inventory value, expressed in cost value, cumulated from the start of the season.
Wa GPROI	The Waiting for Approval gross profit return on inventory.
Wp GMROI%	The planned gross profit return on inventory rate.

Submit Plan Worksheet

When you are ready to submit your working plan to the middle out user for approval, use the Submit Plan worksheet.

Note: When the Op Approve Enabled measure is selected, you can submit a plan for the Op version. This measure is set by an administrator in the Enable OP Approval administration workbook. The administrator can select or deselect this option at any time. If the administrator deselects it during the in-season, you will not be able to submit a plan for the Op. The administrator may choose to do this after the planning process has been finalized in order to lock down the Op. If this occurs, you will be unable to submit a plan for the Op and the middle out user will be unable to approve a plan for the Op.

Submit Plan Location | Product Calendar Brick & Mortar | 300 Men's Casuals | 🔣 🐠 🕨 Half1 FY2009 Half2 FY2009 Op Approve Enabled V V Wp Approval Pending Wp Submit Submit OP Only Submit OP Only Wp Submit Info first round first round Wa Submit By Wa Submit Date Wa Submit Info Last Approval Action Op Approved/Rejected By Op Approve/Reject Date Op Approve/Reject Info Cp Approved/Rejected By Cp Approve/Reject Date Cp Approve/Reject Info Measure <

Figure 5-29 Submit Plan Worksheet

To submit the working plan, perform the following steps:

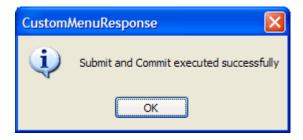
- Select what you want to submit the working plan to using the Wp Submit measure. Options are Submit Op Only, Submit Cp Only, or Submit Op and Cp.
- Optional: Enter information about the working plan in the Wp Submit Info measure.
- When finished, select the **Submit** option in the Planning Actions menu.

Figure 5-30 Planning Actions Menu: Submit



A success message appears. Click **OK** to close it.

Figure 5-31 Success Message: Submit and Commit



As a result of the submit option running, the Wp Submit and Wp Submit Info measures are cleared and the Wp Approval Pending check box is checked. The Wa Submit By, Wa Submit Date, and Wa Submit Info measures are populated. In addition, your working plan is copied into a Waiting for Approval (Wa) plan.

Submit Plan Location Product Calendar Brick & Mortar 300 Men's Casuals Half1 FY2009 Half2 FY2009 Op Approve Enabled V Wp Approval Pending V V Wp Submit Wp Submit Info Wa Submit By adm adm Wa Submit Date 1/1/2009 1/1/2009 Wa Submit Info first round first round Last Approval Action Op Approved/Rejected By Op Approve/Reject Date Op Approve/Reject Info Cp Approved/Rejected By Cp Approve/Reject Date Cp Approve/Reject Info Measure < III

Figure 5-32 Successfully Submitted Plan

The following table lists the measures available on this worksheet.

Table 5-6 Submit Plan Worksheet Measures

Measure	Description
Op Approve Enabled	When selected, the bottom up user can submit a plan to the Op.
Wp Approval Pending	When selected, the approval of the working plan is pending.
Wp Submit	Used to select what the working plan is submitted to. Options are Submit Op Only, Submit Cp Only, and Submit Op and Cp.
Wp Submit Info	Used to input information about the submitted plan.
Wa Submit By	Displays the username of the user who submitted the plan.
Wa Submit Date	Displays the date that the plan was submitted.
Wa Submit Info	Displays the information that the user entered about the plan.
Last Approval Action	Displays the last approval action that occurred.
Op Approved/Rejected By	Displays the username of the user who approved or rejected the Original Plan.
Op Approve/Reject Date	Displays the date that the plan was approved or rejected.

Table 5-6 (Cont.) Submit Plan Worksheet Measures

Measure	Description
Op Approve/Reject Info	Displays the information that the user entered about why the Original Plan was approved or rejected.
Cp Approved/Rejected By	Displays the username of the user who approved or rejected the Current Plan.
Cp Approve/Reject Date	Displays the date that the plan was approved or rejected.
Cp Approve/Reject Info	Displays the information that the user entered about why the Current Plan was approved or rejected.

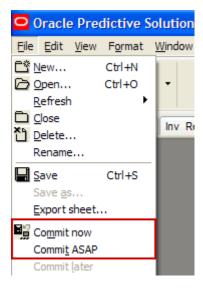
Commit Wp Measures

If you want to commit your working plan (Wp) measures to the database, you need to perform a separate commit in addition to submitting your plan for approval. For more information about committing, see the RPAS User Guide.

To commit your Wp measures, perform the following steps:

1. In the workbook that you have published the targets, click a **Commit** option in the File menu.

Figure 5-33 Commit a Workbook



After the middle out user approves or rejects the Wa plan, you can see the approval or rejection information in this worksheet.

Middle Out: Plan Approval

The last tab in the middle out workbook is the Submitted Plan Review / Approval tab. This is where the middle out user approves or rejects the plan that was created by the bottom up user.

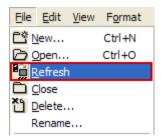
Submitted Plan Review / Approval Tab

After the bottom up user submits a plan, the middle out user can review the plan and approve or reject it in the Submitted Plan Review / Approval tab.

To see the bottom up user's plan, either build a new workbook or open an existing

If you open an existing workbook, you must refresh it to see the bottom up user's plan. To refresh a workbook, click the **Refresh** option in the File menu.

Figure 6-1 Refresh Option



The following sections describe the worksheets available under the Submitted Plan Review / Approval tab:

- Review Submitted Plan Worksheet
- All Measures Worksheet
- Approve Plan Worksheet

Review Submitted Plan Worksheet

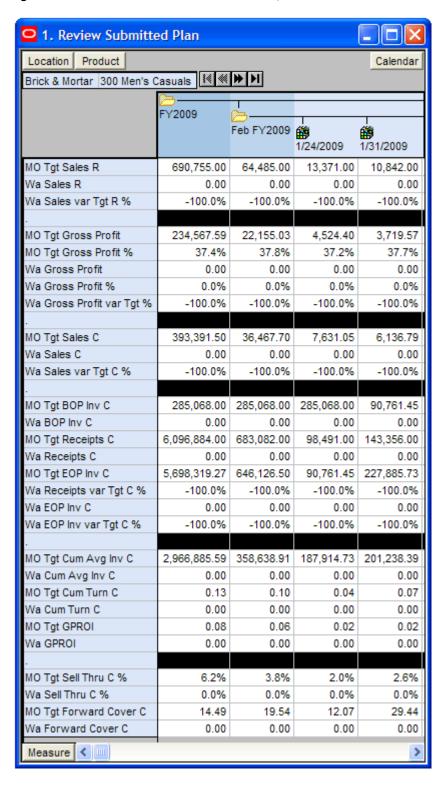
After the bottom up user has submitted the plan, you can review the details of the plan at the Review Submitted Plan worksheet.

There are four measure profiles you can use to review the plan:

- Review Submitted Plan Value Units
- Current Plan

- Original Plan
- Default

Figure 6–2 Review Submitted Plan Worksheet, Default Measure Profile



The following table lists the measures available on this worksheet.

Table 6–1 Review Submitted Plan Worksheet Measures

Measure	Description	
MO Tgt Sales R	The middle out target for sales.	
Wa Sales R	The Waiting for Approval sales.	
Wa Sales var Tgt R %	The Waiting for Approval variance between the target sales and last year's sales, expressed as a percentage of last year.	
MO Tgt Gross Profit	The middle out target for gross profit.	
MO Tgt Gross Profit %	The middle out target for gross profit rate.	
Wa Gross Profit var Tgt %	The Waiting for Approval variance between the target gross profit and last year's gross profit, expressed as a percentage of last year.	
MO Tgt Sales C	The middle out target for sales cost.	
Wa Sales C	The Waiting for Approval sales cost.	
Wa Sales var Tgt C %	The Waiting for Approval variance between the target cost and last year's cost, expressed as a percentage of last year.	
MO Tgt BOP Inv C	The middle out target beginning of period inventory cost.	
Wa BOP Inv C	The Waiting for Approval beginning of period inventory cost.	
MO Tgt Receipts C	The middle out target value for receipts.	
Wa Receipts C	The Waiting for Approval value for receipts.	
MO Tgt EOP Inv C	The middle out target for end of period inventory, expressed in cost value. The period can be a week, month, or any other calendar period.	
Wa Receipts var Tgt C %	The Waiting for Approval variance between the target cost and last year's cost, expressed as a percentage of last year.	
Wa EOP Inv C	The Waiting for Approval end of period inventory, expressed in cost value. The period can be a week, month, or any other calendar period.	
WA EOP Inv var Tgt C %	The Waiting for Approval variance between the end of period target cost and last year's actuals, expressed as a percentage of last year.	
MO Tgt Cum Avg Inv C	The middle out target for average cumulative inventory value, expressed in cost value, cumulated from the start of the season.	
Wa Cum Avg Inv C	The Waiting for Approval average cumulative inventory value, expressed in cost value, cumulated from the start of the season.	
MO Tgt Cum Turn C	The middle out cumulative inventory turns (cost) target. It is cumulated from the start week of the workbook.	
Wa Cum Turn C	The Waiting for Approval cumulative inventory turns (cost). It is cumulated from the start week of the workbook.	
MO Tgt GPROI	The middle out target gross profit return on investment.	
Wa GPROI	The Waiting for Approval gross profit return on investment.	
MO Tgt Sell Thru C%	The middle out target for sell through value (cost), expressed as a percentage of sales to the total receipts and beginning inventory.	

Table 6-1 (Cont.) Review Submitted Plan Worksheet Measures

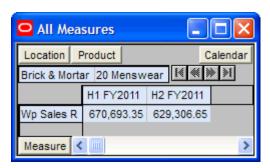
Measure	Description
Wa Sell Thru C%	The Waiting for Approval target for sell through value (cost), expressed as a percentage of sales to the total receipts and beginning inventory.
MO Tgt Forward Cover C	The middle out target number of weeks of forward cover for the period. Using the cost values sales of future weeks, this measure indicates how many weeks of sales can be fulfilled with the ending inventory of the period.
Wa Forward Cover C	The Waiting for Approval target number of weeks of forward cover for the period. Using the cost values sales of future weeks, this measure indicates how many weeks of sales can be fulfilled with the ending inventory of the period.

After you have finished reviewing the Wa plan, continue to the Approve Plan Worksheet.

All Measures Worksheet

The All Measures worksheet contains all the measures contained in the workbook; however, only the Wp Sales R measure is visible in the default measure profile. The purpose of this worksheet is to allow you to create a view of workbook measures that you may not be able to view all at once in other worksheets.

Figure 6-3 All Measures Worksheet



The following table lists the measures available on this worksheet.

All Measures Worksheet Measures Table 6–2

Measure	Description
Wp Sales R	The planned sales retail value.

Approve Plan Worksheet

After you have reviewed the submitted Wa plan, approve or reject it in this worksheet.

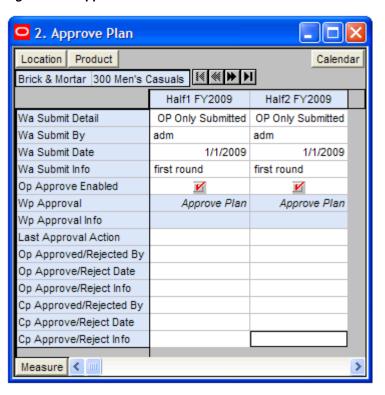


Figure 6-4 Approve Plan Worksheet

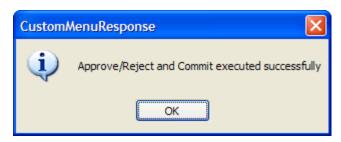
- In the Wp Approval measure, select one of the two options: Approve Plan or Reject Plan.
- In the Wp Approval Info measure, enter any useful information about the plan or your approval decision. This step is optional.
- **3.** Click the **Approve/Reject** option in the Planning Actions menu, as shown in Figure 6–5.

Figure 6-5 Planning Actions Menu: Approve/Reject



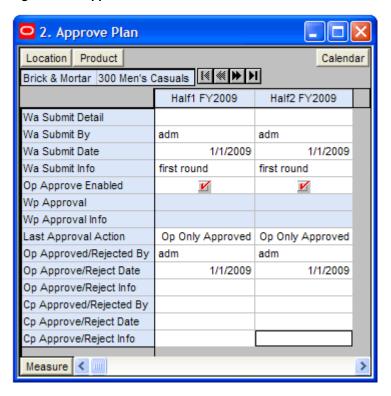
A success message appears. Click **OK** to close it.

Figure 6-6 Success Message: Approve/Reject



The worksheet is refreshed and the approval or rejection information is populated in the measures, as shown in Figure 6–7.

Figure 6-7 Approved Plan



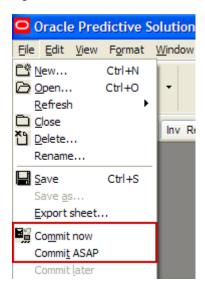
Commit Wp Measures

If you want to commit your working plan (Wp) measures to the database, you need to perform a separate commit in addition to commit that occurs when you approve the plan. For more information about committing, see the RPAS User Guide.

To commit your Wp measures, perform the following steps:

In the workbook that you have published the targets, click a Commit option in the File menu.

Figure 6–8 Commit a Workbook



Submitted Plan R	leview / Ar	proval	lab
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Top Down: Review Targets

The top down user can use the Review Plan worksheet to compare the targets to the plan at any time, preseason or in-season. It is especially helpful to review the targets after the middle out user has published the MO targets.

Note: Refresh this worksheet each time to ensure the data is updated.

Review Plan Tab

The Review Plan tab contains one worksheet, Review Plan.

Review Plan Worksheet

After you have published the top down targets, use this worksheet to compare those targets to other targets and plans by selecting the appropriate measure profile.

- TD Tgt to Last Year: Use this profile to compare the top down targets to last year's actuals.
- TD Tgt to MO Target: Use this profile to compare the top down targets to the middle out targets. The middle out targets are available once the middle out user creates and publishes them.
- TD Tgt to Original Plan: Use this profile to compare the top down targets to the original plan of the bottom up planner.

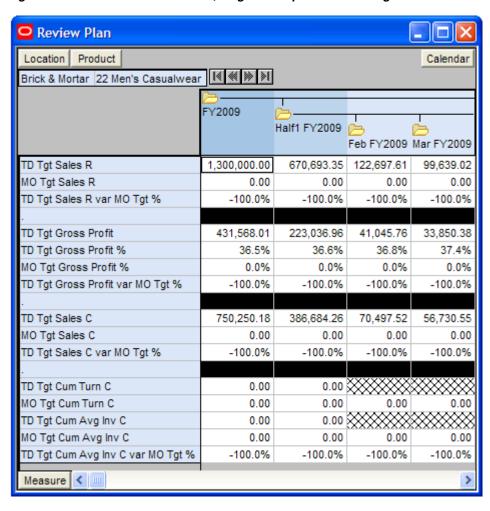


Figure 7–1 Review Plan Worksheet, Targets Compared to MO Targets

The following table lists the measures available on this worksheet.

Table 7–1 Review Plan Worksheet Measures, Targets Compared to MO Targets

Measure	Description
TD Tgt Sales R	The top down target for sales.
MO Tgt Sales R	The middle out target for sales.
TD Tgt Sales var MO R%	The top down target for variance between target sales value and the middle out target sales value, expressed as a percentage of the middle out target.
TD Tgt Gross Profit	The top down target for gross profit.
TD Tgt Gross Profit %	The top down target for gross profit rate.
MO Gross Profit %	The middle out for gross profit rate.
TD Tgt Gross Profit Var MO Tgt %	The top down target for variance between the target gross profit and the middle out target gross profit, expressed as a percentage of the middle out target.
TD Tgt Sales C	The top down target for sales cost.
MO Tgt Sales C	The middle out target for sales cost.

Table 7–1 (Cont.) Review Plan Worksheet Measures, Targets Compared to MO Targets

Measure	Description
TD Tgt Sales C var MO Tgt %	The top down target variance between the target sales cost and the middle out target sales cost, expressed as a percentage of the middle out target.
TD Tgt Cum Turn C	The top down cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
MO Cum Turn C	The middle out target for cumulative inventory turns (cost).
TD Tgt Cum Avg Inv C	The top down average cumulative inventory turns (cost). It is cumulated from the start week of the workbook.
MO Cum Avg Inv C	The middle out average cumulative inventory turns (cost).
TD Tgt Cum Avg Inv C Var MO Tgt%	The top down target for the variance between the target cumulative average inventory and the middle out target cumulative average inventory, expressed as a percentage of the middle out target.

All measures in this worksheet are read-only. To alter the targets shown in this worksheet, return to the Target Setting Worksheet and edit them there.

Top Down: Review Targets 7-3

In-Season Management

The middle out and bottom up users can use the same steps they used during preseason to create their plans to review the plan and compare it to the season actuals during in-season. Both the middle out and bottom up users can review their targets, determine how those plans compare to actuals, and adjust their plans as necessary.

Middle Out: In-Season Management

Using the same tabs when creating their plan during preseason, middle out users can review their targets and the plans created by the bottom up users and determine how those plans compare to actuals.

In addition to updating the plan, middle out users can review the Open to Buy (OTB) and adjust it if necessary. OTB is the amount of money that is planned to be available during the in-season to purchase goods that have no yet been received or ordered.

Open to Buy Tab

The Open to Buy tab has one worksheet, the Open to Buy worksheet. For the middle out user, this worksheet is based at the department level.

Open to Buy Worksheet

The Open to Buy worksheet enables you to understand the variance between the current planned receipt cost to the on order cost and any on order adjustment cost. This variance is shown in the Wp OTB C and Wp Reference OTB AUC measures. These measures show the user how much additional receipts can be purchased as well as what AUC to purchase these at for the current approve receipt retail and profit plan. Users should understand if their planned receipts keep them on overall Cp EOP inventory plan. To understand the variance between the Cp EOP inventory plan and the Wp EOP inventory plan, users can reference the measure Wp EOP Inv var Cp C%.

Use this worksheet to validate what OTB you have available and then start adjusting your plan. Then, confirm that your updates can be obtained given the OTB constraints you may have.

Use the following best practices to adjust OTB.

- To understand the difference between the current approved receipts and their net on order, compare the Cp Receipts C plan to the Wp Net On Order C.
- Examine the Wp OTB C and Wp OTB Reference AUC measures. These measures are the difference between the Cp Receipts C and the Wp Net On Order C.

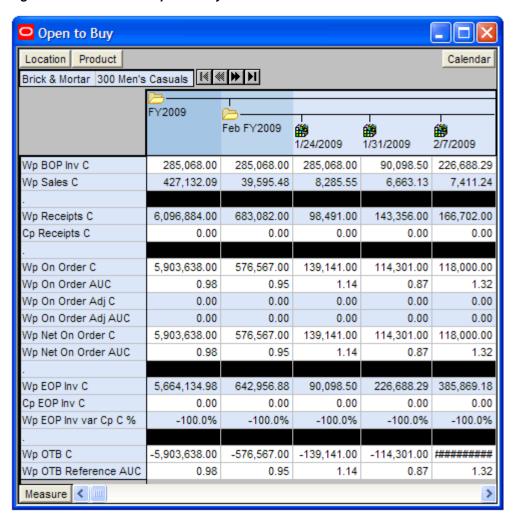


Figure 8-1 Middle Out: Open to Buy Worksheet

The following table lists the measures available on this worksheet.

Middle Out: Open to Buy Worksheet Measures

Measure	Description	
Wp BOP Inv C	The planned beginning of period inventory cost. The period can be a week, month, or any other calendar period.	
Wp Sales C	The planned sales cost value.	
Wp Receipts C	The planned receipt cost value.	
Cp Receipts C	The current plan receipt cost value.	
Wp On Order C	The planned on order cost value. This is the cost amount of future orders that are considered part of future inventory.	
Wp On Order AUC	The planned on order average unit cost.	
Wp On Order Adj C	The planned on order adjustment cost value. Use this measure to enter future orders that are not yet part of On Order C. This measure is used to perform what-if analysis on how bringing in additional purchases affects the Wp OTB C and Wp OTB AUC.	

Table 8–1 (Cont.) Middle Out: Open to Buy Worksheet Measures

Measure	Description
Wp On Order Adj AUC	The planned on order average unit cost. This is the average unit cost associated with the Wp On Order Adj C. Use this measure in conjunction with Wp On Order Adj C to perform what-if analysis on how bringing in additional purchases affects the Wp OTB C and Wp OTB AUC.
Wp Net On Order C	The planned net on order cost value. This is the difference between the On Order C and the On Order Adj C. This value is decremented from the Cp Receipt Plan to find the Wp OTB C.
Wp Net On Order AUC	The planned net on order average unit cost. This is the average unit cost of the Wp Net On Order C.
Wp EOP Inv C	The planned end of period inventory cost. The period can be a week, month, or any other calendar period.
Cp EOP Inv C	The current plan end of period inventory cost. The period can be a week, month, or any other calendar period.
Wp EOP Inv var CP C %	The planned variance between the target end of period inventory cost and the current plan end of period inventory, expressed as a percentage of the current plan.
Wp OTB C	The planned open to buy cost value. This is the amount available for purchase in the given period. It is the difference between the Cp Receipt Plan C and the Net On Order C. This value can be positive or negative. If positive, there are additional purchases that can be made. If negative, you should reduce future on order.
Wp OTB Reference AUC	The planned open to buy average unit cost. This is the average unit cost that the Wp OTB C needs to be placed at in order to maintain the current period's Cp Receipt AUC plan. Any additional purchases that are made should be at this AUC or higher.

Bottom Up In-Season Management

Bottom up users can review their plans and determine how those plans compare to actuals using the same tabs they used when creating their plan during preseason. Bottom up users can also update any of their plans (department, class, and subclass) during in-season.

In addition to updating plans, bottom up users can review the Open to Buy (OTB). This is the primary in-season task for the bottom up user. OTB is the amount of money that is planned to be available during the in-season to purchase goods that have not yet been received or ordered.

Bottom up users can review the OTB and adjust the Wp Receipt C measure if necessary to reflect actual receipts, on order, and on order adjustments. This Wp Cp Receipt C update can then be submitted to the middle out user for approval to the Cp plan for in-season updates.

Open to Buy Tab

The Open to Buy tab has one worksheet, the Open to Buy worksheet. For the bottom up user, this worksheet is based at the subclass level.

Open to Buy Worksheet

The Open to Buy worksheet enables you to understand the variance between the current planned receipts and their markup to the on order and any on order adjustments. This variance is shown in the Wp OTB C and Wp Reference OTB AUC measures. These measures show the user how much additional receipts can be purchased as well as what AUC to purchase these at for the current approve receipt retail and profit plan. Users should understand if their planned receipts keep them on overall Cp EOP inventory plan. To understand the variance between the Cp EOP inventory plan and the Wp EOP inventory plan, users can reference the measure Wp EOP Inv var Cp C %.

Use this worksheet to validate what OTB you have available and then start adjusting your plan. Then, confirm that your updates can be obtained given the OTB constraints you may have.

Use the following best practices to adjust OTB.

- To understand the difference between the current approved receipts and their net on order, compare the Cp Receipts C plan to the Wp Net On Order C.
- Examine the Wp OTB C and Wp OTB Reference AUC measures. These measures are the difference between the Cp Receipts C and the Wp Net On Order C.

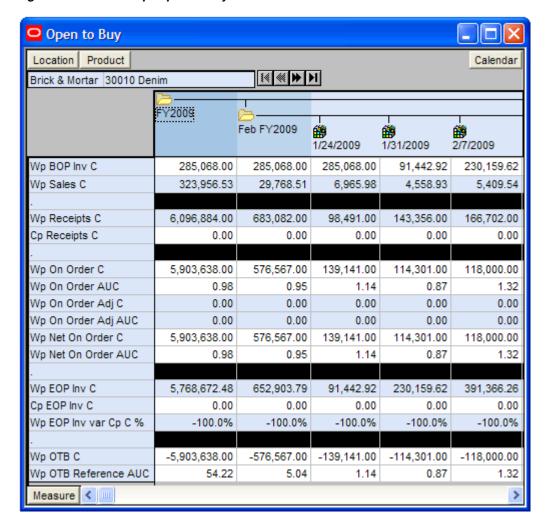


Figure 8-2 Bottom Up: Open to Buy Worksheet

The following table lists the measures available on this worksheet.

Table 8–2 Bottom Up: Open to Buy Worksheet Measures

Measure	Description	
Wp BOP Inv C	The planned beginning of period inventory cost. The period can be a week, month, or any other calendar period.	
Wp Sales C	The planned sales cost value.	
Wp Receipts C	The planned receipt cost value.	
Cp Receipts C	The current plan receipt cost value.	
Wp On Order C	The planned on order cost value. This is the cost amount of future orders that are considered part of future inventory.	
Wp On Order AUC	The planned on order average unit cost.	
Wp On Order Adj C	The planned on order adjustment cost value. Use this measure to enter future orders that are not yet part of On Order C. This measure is used to perform what-if analysis on how bringing in additional purchases affects the Wp OTB C and Wp OTB AUC.	
Wp On Order Adj AUC	The planned on order average unit cost. This is the average unit cost associated with the Wp On Order Adj C. Use this measure in conjunction with Wp On Order Adj C to perform what-if analysis on how bringing in additional purchases affects the Wp OTB C and Wp OTB AUC.	
Wp Net On Order C	The planned net on order cost value. This is the difference between the On Order C and the On Order Adj C. This value is decremented from the Cp Receipt Plan to find the Wp OTB C.	
Wp Net On Order AUC	The planned net on order average unit cost. This is the average unit cost of the Wp Net On Order C.	
Wp EOP Inv C	The planned end of period inventory cost. The period can be a week, month, or any other calendar period.	
Cp EOP Inv C	The current plan end of period inventory cost. The period can be a week, month, or any other calendar period.	
Wp EOP Inv var CP C %	The planned variance between the target end of period inventory cost and the current plan end of period inventory, expressed as a percentage of the current plan.	
Wp OTB C	The planned open to buy cost value. This is the amount available for purchase in the given period. It is the difference between the Cp Receipt Plan C and the Net On Order C. This value can be positive or negative. If positive, there are additional purchases that can be made. If negative, you should reduce future on order.	
Wp OTB Reference AUC	The planned open to buy average unit cost. This is the average unit cost that the Wp OTB C needs to be placed at in order to maintain the current period's Cp Receipt AUC plan. Any additional purchases that are made should be at this AUC or higher.	

After you have adjusted the Open to Buy by changing the Wp Receipts R and Wp Receipts AUC measures, submit it to middle out user as described in the Submit Plan for Approval Tab section.

If you want to commit your working plan (Wp) measures to the database, see Commit Wp Measures.

Bottom Up In-Season Managemei	Bottom	Up	In-Season	Managemer	١t
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Enable Op Approval Workbook

Planning administrators use this workbook to enable middle out and bottom up users to submit and approve plans to the Original Plan (Op). As planning administrator, you can select or deselect this option at any time. If you deselect it during the in-season, middle out and bottom up users cannot submit or approve a plan for the Op. You can choose to do this after the planning process has been finalized in order to lock down the Op.

Enable Op Approval Workbook Wizard

To build a new Enable Op Approval workbook, perform the following steps:

- Select **New** from the File menu, or click the **New** button in the toolbar.
- On the Planning Admin tab, select **Enable Op Approval** and click **OK**.

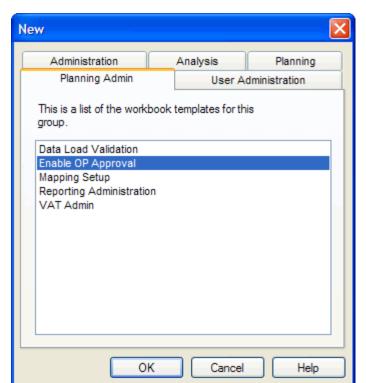
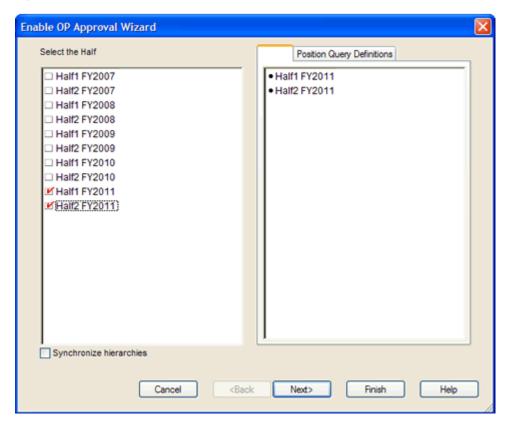


Figure 9–1 Creating a New Enable Op Approval Workbook

3. The Calendar Selection step appears. Select the halves you want to examine and click Next.





The Product Selection step appears. Select the departments you want to examine and click Next.

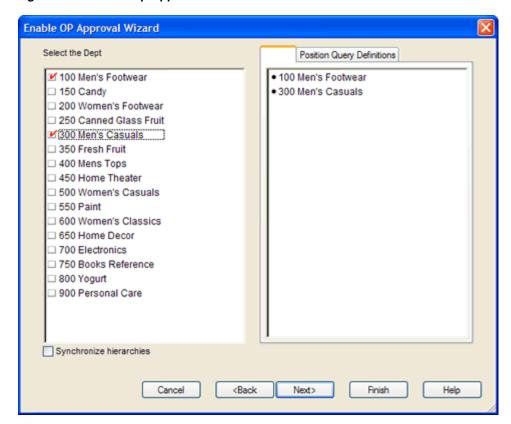


Figure 9–3 Enable Op Approval Wizard: Product Selection

The Location Selection step appears. Select the channels you want to examine and click Finish.

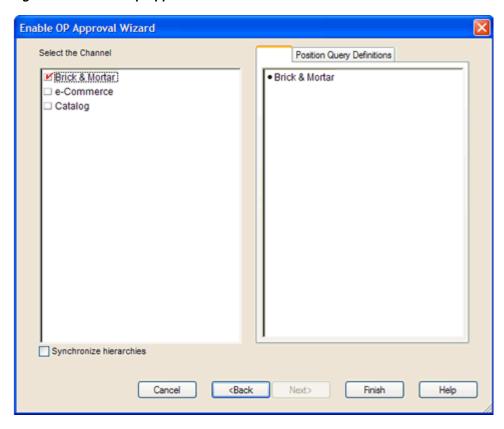


Figure 9-4 Enable Op Approval Wizard: Location Selection

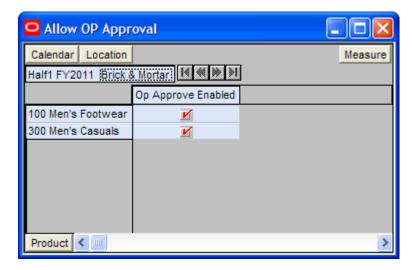
The Enable Op Approval workbook is built.

Allow Op Approval

The Enable Op Approval workbook has one worksheet: Allow Op Approval.

Select the departments that you want to enable middle out and bottom up users to submit and approve plans to the original plan.





The following table lists the measures available on this worksheet.

Table 9–1 Allow OP Approval Worksheet Measures

Measure	Description
Op Approve Enabled	Select this measure to enable middle out and bottom up users to submit and approve plans to the original plan.

Data Load Validation Workbook

The Data Validation workbook contains all measures that are either loaded or touched during the batch calculation process. This template is used by the administrator only to verify the results of data loads and batch processes.

The Data Load Validation workbook contains the following tabs:

- Bottom Up Working Plan Tab
- Middle Out Working Plan Tab
- Top Down Working Plan Tab
- Miscellaneous Measures Tab

Data Load Validation Wizard

To open a Data Load Validation workbook:

- Select **New** from the File menu, or click the **New** button in the toolbar.
- On the Planning Admin tab, select **Data Load Validation** and click **OK**.

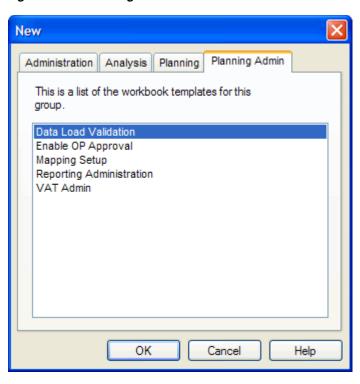
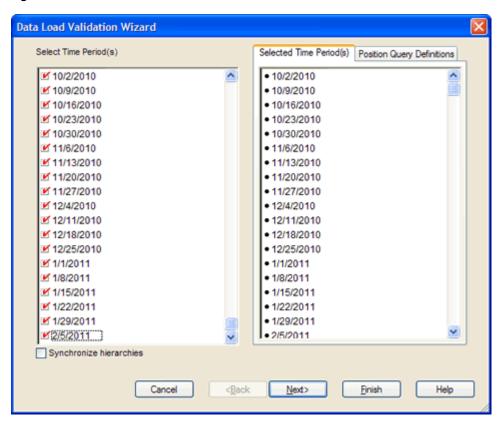


Figure 10-1 Creating a New Data Load Validation Workbook

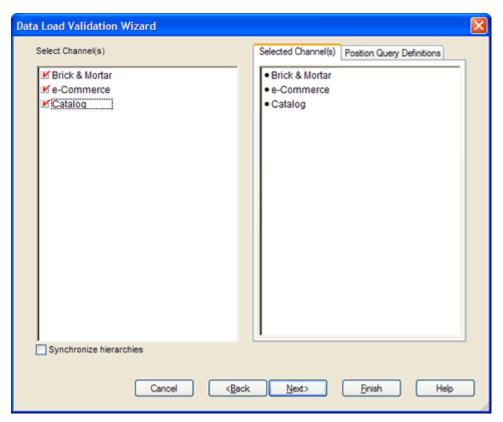
The Calendar Selection step appears. Select the weeks you want to examine and click Next.





The Location Selection step appears. Select the channels you want to examine and click Finish.





The Product Selection step appears. Select the products you want to examine and click Next.

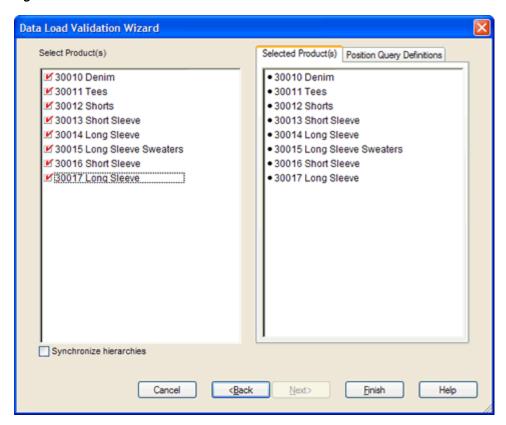


Figure 10-4 Data Load Validation Wizard: Product Selection

The Data Load Validation workbook is built.

Bottom Up Working Plan Tab

The Bottom Up Working Plan Tab has one worksheet, Bottom Up Working Plan.

Bottom Up Working Plan Worksheet

Use the Bottom Up Working Plan worksheet to validate that the subclass data was updated in the batch process. Note that this worksheet is read-only.

Bottom Up Working Plan Location | Product Calendar Brick & Mortar 30010 Denim **₩** ₩ **№** 2/7/2009 2/14/2009 2/21/2009 2/28/2009 3/7/2009 Wp BOP Inv U 0 0 Wp EOP Inv U 0 0 0 0 0 Wp Misc In C 0.00 0.00 0.00 0.00 0.00 Wp Misc In U 0 0 0 0 0 0.00 Wp Misc Out C 0.00 0.00 0.00 0.00 Wp Misc Out U 0 0 0 0 0 Wp On Order C 118,000.00 98,307.00 106,818.00 104,375.00 88,307.00 Wp On Order U 89,487 168,425 94,201 120,809 113,654 Wp Receipts C 0.00 0.00 0.00 0.00 0.00 Wp Receipts U 0 0 0 0 0 Wp Shrink C 0.00 0.00 0.00 0.00 0.00 Wp Shrink U 0 0 0 0 0 Wp Sales C 0.00 0.00 0.00 0.00 0.00 Wp Sales U 0 0 0 0 0 < Measure

Figure 10-5 Bottom Up Working Plan Worksheet

The following table lists the measures available on this worksheet.

Bottom Up Working Plan Worksheet Measures Table 10–1

Measure	Description
Wp BOP Inv U	Working Plan Beginning of Period Inventory Units.
Wp EOP Inv U	Working Plan End Of Period Inventory Units.
Wp Misc In C	Working Plan miscellaneous In Cost.
Wp Misc In U	Working Plan miscellaneous In Unit.
Wp Misc Out C	Working Plan miscellaneous Out Cost.
Wp Misc Out U	Working Plan miscellaneous Out Unit.
Wp On Order C	Working Plan On Order Cost Value.
Wp On Order U	Working Plan On Order Units.
Wp Receipts C	Working Plan Receipt Cost.
Wp Receipts U	Working Plan Receipts Units.
Wp Shrink C	Working plan shrink Cost.
Wp Shrink U	Working plan shrink units.
Wp Sales C	Working Plan Regular Sales Cost Value.
Wp Sales U	Working Plan Clearance Sales Unit Value.

Middle Out Working Plan Tab

The Middle Out Working Plan tab has one worksheet, Middle Out Working Plan.

Middle Out Working Plan Worksheet

Wp Shrink U

Wp Sales C

Wp Sales U

Measure <

Use the Middle Out Working Plan worksheet to validate that the department data was updated in the batch process. Note that this worksheet is read-only.

Middle Out Working Plan Location Product Calendar Brick & Mortar 300 Men's Casuals 2/7/2009 2/14/2009 2/21/2009 2/28/2009 3/7/2009 Wp BOP Inv C 0.00 0.00 0.00 0.00 0.00 Wp BOP Inv U 0 0 0 0 0 Wp EOP Inv C 0.00 0.00 0.00 0.00 0.00 Wp EOP Inv U 0 0 0 0 0 Wp Misc In C 0.00 0.00 0.00 0.00 0.00 Wp Misc In U 0 0 0 0 0 Wp Misc Out C 0.00 0.00 0.00 0.00 0.00 Wp Misc Out U 0 0 0 0 Wp On Order C 118,000.00 98,307.00 106,818.00 104,375.00 88,307.00 Wp On Order U 113,654 89,487 168,425 94,201 120,809 Wp Receipts C 0.00 0.00 0.00 0.00 0.00 Wp Receipts U 0 0 0 0 0 Wp Shrink C 0.00 0.00 0.00 0.00 0.00

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Figure 10-6 Middle Out Working Plan Worksheet

The following table lists the measures available on this worksheet.

Table 10-2 Middle Out Working Plan Worksheet Measures

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0.00

Measure	Description
Wp BOP Inv C	Working Plan Beginning of Period Inventory Cost Value.
Wp BOP Inv U	Working Plan Beginning of Period Inventory Units.
Wp EOP Inv C	Working Plan End Of Period Inventory Cost.
Wp EOP Inv U	Working Plan End Of Period Inventory Units.
Wp Misc In C	Working Plan miscellaneous In Cost.
Wp Misc In U	Working Plan miscellaneous In Unit.
Wp Misc Out C	Working Plan miscellaneous Out Cost.
Wp Misc Out U	Working Plan miscellaneous Out Unit.
Wp On Order C	Working Plan On Order Cost Value.
Wp On Order U	Working Plan On Order Units.
Wp Receipts C	Working Plan Receipts Cost Value.
Wp Receipts U	Working Plan Receipts Units.
Wp Shrink C	Working Plan Shrink Cost.

Table 10-2 (Cont.) Middle Out Working Plan Worksheet Measures

Measure	Description
Wp Shrink U	Working Plan Shrink Units.
Wp Sales C	Working Plan Sales Cost.
Wp Sales U	Working Plan Sales Units.

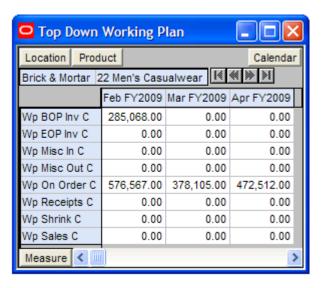
Top Down Working Plan Tab

The Top Down Working Plan tab has one worksheet, Top Down Working Plan.

Top Down Working Plan Worksheet

Use the Top Down Working Plan worksheet to validate that the division-group data was updated in the batch process. Note that this worksheet is read-only.

Figure 10-7 Top Down Working Plan Worksheet



The following table lists the measures available on this worksheet.

Table 10–3 Top Down Working Plan Worksheet Measures

Measure	Description
Wp BOP Inv C	Working Plan Beginning of Period Inventory Cost Value.
Wp EOP Inv C	Working Plan End Of Period Inventory Cost.
Wp Misc In C	Working Plan miscellaneous In Cost.
Wp Misc Out C	Working Plan miscellaneous Out Cost.
Wp On Order C	Working Plan On Order Cost Value.
Wp Receipts C	Working Plan Receipts Cost Value.
Wp Shrink C	Working Plan Shrink Cost.
Wp Sales C	Working Plan Sales Cost.

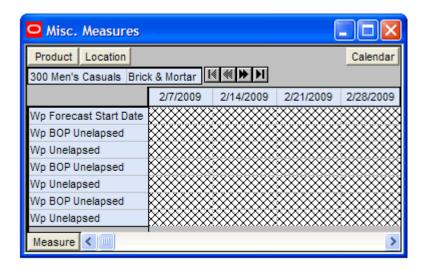
Miscellaneous Measures Tab

The Misc. Measures tab has one worksheet, Misc. Measures.

Miscellaneous Measures Worksheet

Use the Misc. Measures worksheet to validate that the measures were loaded in the batch process. Note that this worksheet is read-only.

Figure 10-8 Misc. Measures Worksheet



The following table lists the measures available on this worksheet.

Table 10-4 Misc Measures Worksheet Measures

Measure	Description
Wp Forecast Start Date	Working plan forecast start date.
Wp BOP Unelapsed	Bottom up working plan beginning of period unelapsed (time).
Wp Unelapsed	Bottom up working plan unelapsed (time).
Wp BOP Unelapsed	Middle out working plan beginning of period unelapsed (time).
Wp Unelapsed	Middle out working plan unelapsed (time).
Wp BOP Unelapsed	Top down working plan beginning of period unelapsed (time).
Wp BOP Unelapsed	Top down working plan unelapsed (time).

VAT Admin Workbook

The VAT Admin workbook allows planning administrators to enter the value added tax (VAT) rate by week.

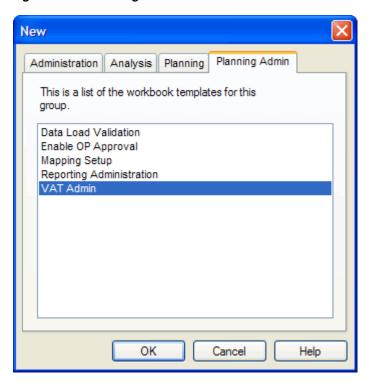
The VAT Admin workbook contains one tab, VAT Setup.

VAT Admin Wizard

To build a new VAT Admin workbook, perform the following steps:

- Select **New** from the File menu, or click the **New** button in the toolbar.
- On the Planning Admin tab, select **VAT Admin** and click **OK**.

Figure 11–1 Creating a New VAT Admin Workbook



The Product Selection step appears. Select the subclass you want to examine, and click Next.

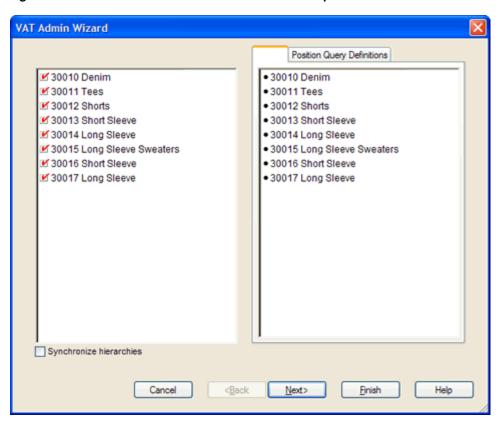


Figure 11–2 VAT Admin Wizard: Product Selection Step

The Location Selection step appears. Select the channels you want to examine and click Next.

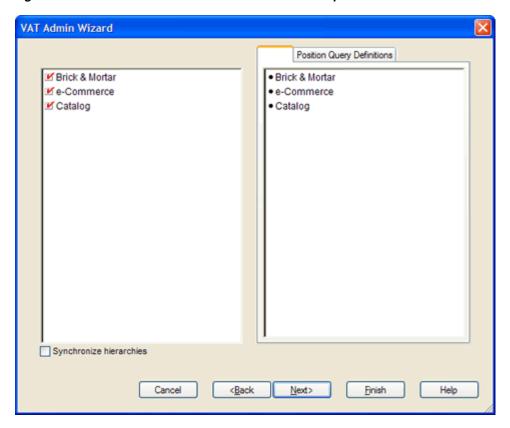


Figure 11–3 VAT Admin Wizard: Location Selection Step

The Calendar Selection step appears. Select the halves you want to examine and click Next.

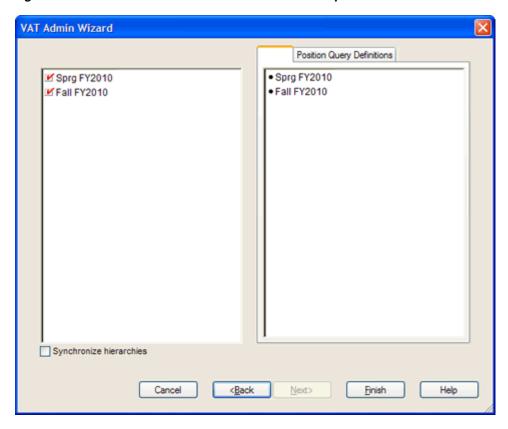


Figure 11–4 VAT Admin Wizard: Calendar Selection Step

The VAT Admin workbook is built and opens at the VAT Setup tab with the VAT Setup worksheet in view.

VAT Setup Tab

The VAT Setup tab has one worksheet, VAT Setup.

VAT Setup Worksheet

In this worksheet, enter the value added tax for each subclass in the Wp Vat R %measure. When planning sales retail, the VAT is decremented, and the result is shown in the Wp Sales Net Vat R measure. If no Wp Vat R % is planned, then the Wp Sales Net Vat R and the Wp Sales R are the same value.

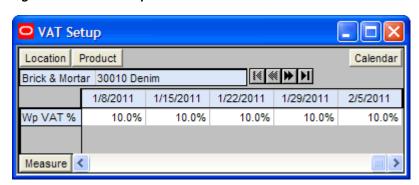


Figure 11-5 VAT Setup Worksheet

The following table lists the measures available on this worksheet.

Table 11–1 VAT Setup Worksheet Measures

Measure	Description
Wp VAT %	The value added tax rate for the working plan.

Reporting Administration

The Reporting Administration workbook is used to facilitate the Oracle Retail Fashion Planning Bundle Reports. These reports are unsupported samples provided by Oracle Retail.

The Oracle Retail Fashion Planning Bundle Reports package includes role-based Oracle Business Intelligence (BI) Enterprise Edition (EE) reports and dashboards that provide an illustrative overview highlighting the Fashion Planning Bundle solutions. These dashboards can be leveraged out-of-the-box or can be used along with the other dashboards and reports that may have already been created to support a specific solution or organizational needs. This package includes dashboards for the Assortment Planning, Item Planning, Item Planning Configured for COE, Merchandise Financial Planning Retail Accounting, and Merchandise Financial Planning Cost Accounting applications.

The Oracle Retail Fashion Planning Bundle Reports documentation set includes the following documents that describe how you can install and use the reports and dashboards:

- Oracle Retail Fashion Planning Bundle Reports Installation Guide This guide describes how you can download and install the Fashion Planning Bundle reports. This guide is intended for system administrators and assumes that you are familiar with the Oracle Retail Predictive Application Server (RPAS) and Oracle BI
- Oracle Retail Fashion Planning Bundle Reports User Guide This guide describes the reports and dashboards included for the Oracle Retail Fashion Planning Bundle solutions.

You can download this documentation set from My Oracle Support using the Note ID 1132783.1. Access My Oracle Support at the following URL:

https://support.oracle.com

The Reporting Administration workbook in MFP is used to define a threshold between actual sales and planned sales. This threshold is used to highlight sales data in the Oracle BI EE reports. Sales that fall below the threshold appear in red. Sales above the threshold appear in green.

Reporting Administration Wizard

To open a Reporting Administration workbook:

- Select **New** from the File menu, or click the **New** button in the toolbar.
- On the Planning Admin tab, select **Reporting Administration** and click **OK**.

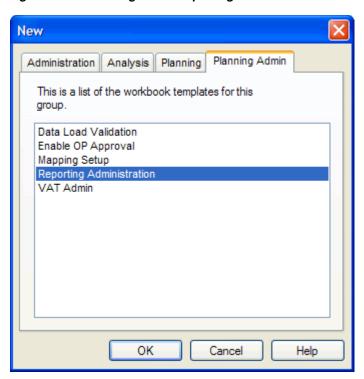


Figure 12–1 Creating a New Reporting Administration Workbook

The Available Departments step appears. Select the departments you want to examine and click Finish.

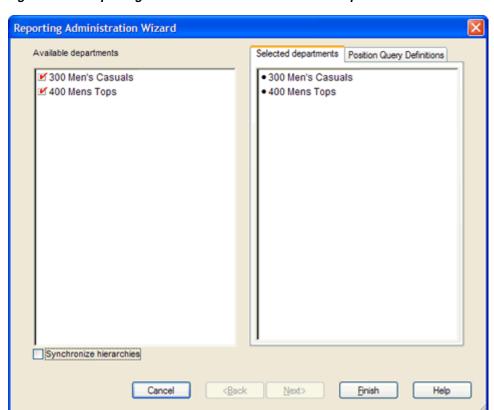


Figure 12–2 Reporting Administration Wizard: Available Departments

The Reporting Administration workbook is built.

Reporting Administration at Sub-Class Worksheet

Use this worksheet to define a threshold between the actual sales and the planned sales for each subclass. This threshold is used to highlight sales data in the Oracle BI EE reports. Sales that fall below the threshold appear in red. Sales above the threshold appear in green.

Enter a threshold percentage in the Wp User-Defined Performance Threshold measure. When finished, commit the workbook.

Reporting Administration at Sub-Class Measure Wp User-defined performance threshold at scls level C% 30000 Loafers 2.0 % 30001 Boots 1.5 % 30002 Cap Toe 1.5 %

Figure 12–3 Reporting Administration at Sub-Class Worksheet

Reporting Administration at Class Worksheet

Product <

Use this worksheet to define a threshold between the actual sales and the planned sales for each class. This threshold is used to highlight sales data in the Oracle BI EE reports. Sales that fall below the threshold appear in red. Sales above the threshold appear in green.

Enter a threshold percentage in the Wp User-Defined Performance Threshold measure. When finished, commit the workbook.

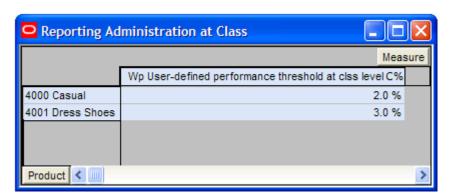


Figure 12–4 Reporting Administration at Class Worksheet

Reporting Administration at Department Worksheet

Use this worksheet to define a threshold between the actual sales and the planned sales for each department. This threshold is used to highlight sales data in the Oracle BI EE reports. Sales that fall below the threshold appear in red. Sales above the threshold appear in green.

Enter a threshold percentage in the Wp User-Defined Performance Threshold measure. When finished, commit the workbook.

Figure 12–5 Reporting Administration at Department Worksheet

